
**UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549**

FORM 8-K

**CURRENT REPORT
PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

Date of Report (Date of earliest event reported): November 10, 2025

AMERANT

Amerant Bancorp Inc.
(Exact name of registrant as specified in its charter)

Florida
(State or other jurisdiction
of incorporation)

001-38534
(Commission
file number)

65-0032379
(IRS Employer
Identification Number)

220 Alhambra Circle
Coral Gables, Florida
(Address of principal executive offices)

(305) 460-8728
(Registrant's telephone number, including area code)

33134
(Zip Code)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

- ☐ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- ☐ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- ☐ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- ☐ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

Title of each class
Class A Common Stock

Trading Symbols
AMTB

Name of exchange on which registered
New York Stock Exchange

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company ☐

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. ☐

Item 7.01 Regulation FD Disclosure

The slide presentation attached hereto as Exhibit 99.1, and incorporated herein by reference, will be presented to certain existing investors and prospective investors of Amerant Bancorp Inc. (the “Company”) on November 11, 2025, and may be used by the Company in various other presentations to existing and prospective investors and to analysts on or after the date of this Current Report on Form 8-K.

In accordance with General Instruction B.2 of Form 8-K, the information in this Item 7.01 of this Current Report on Form 8-K, including Exhibit 99.1 attached hereto, shall not be deemed “filed” for purposes of Section 18 of the Securities Exchange Act of 1934, as amended, or otherwise subject to the liabilities of that section, nor shall it be deemed incorporated by reference in any filing under the Securities Act of 1933, as amended, or the Securities Exchange Act of 1934, as amended, except as shall be expressly set forth by specific reference in such a filing.

Item 9.01 Financial Statements and Exhibits

<u>Number</u>	<u>Exhibit</u>
99.1	Investor Presentation to be used beginning November 10, 2025
104	Cover Page Interactive Data File (embedded within the Inline XBRL document)

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Date: November 10, 2025

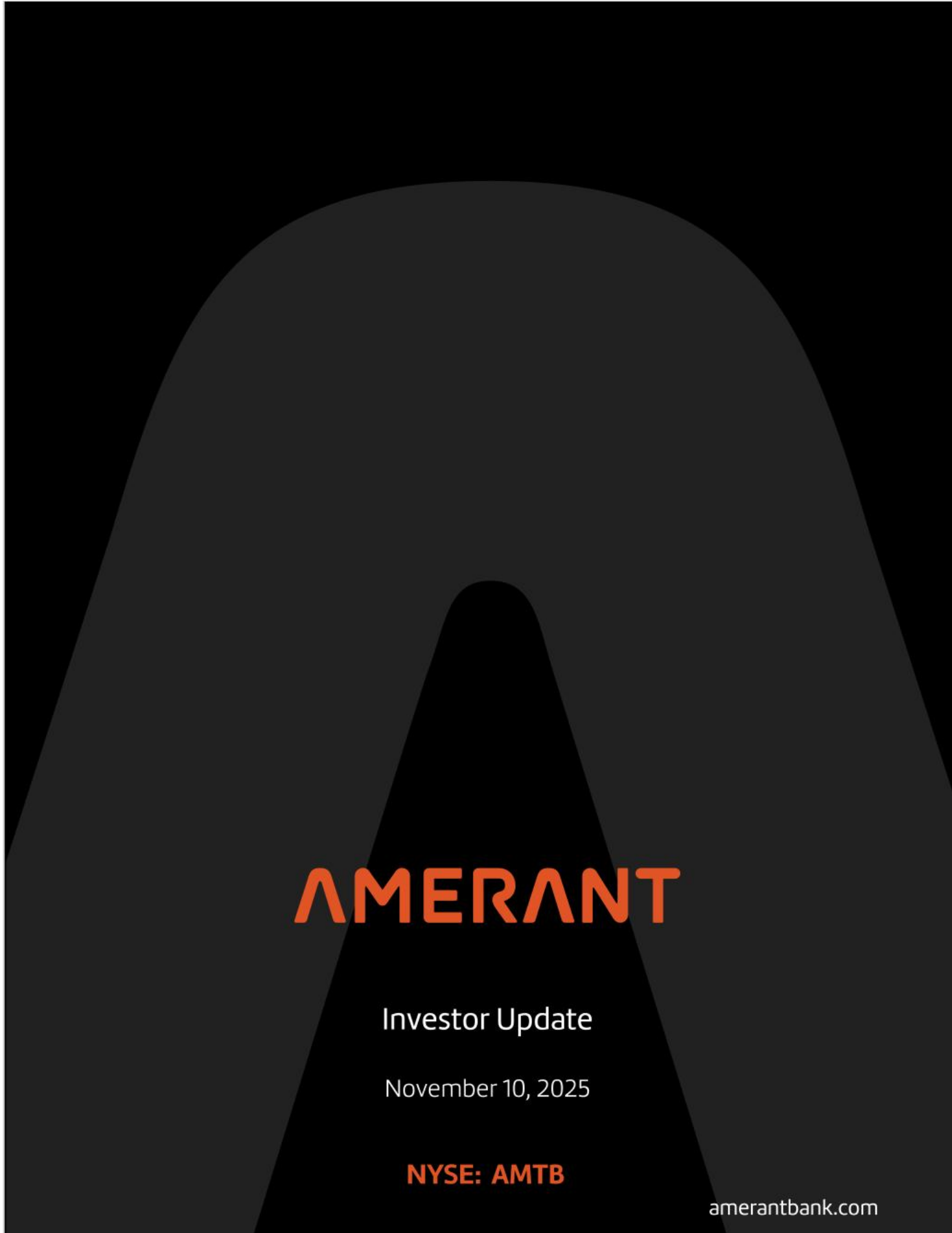
Amerant Bancorp Inc.

By:

/s/ Julio V. Pena

Name: Julio V. Pena

Title: Executive Vice President,
Associate General Counsel and Corporate Secretary

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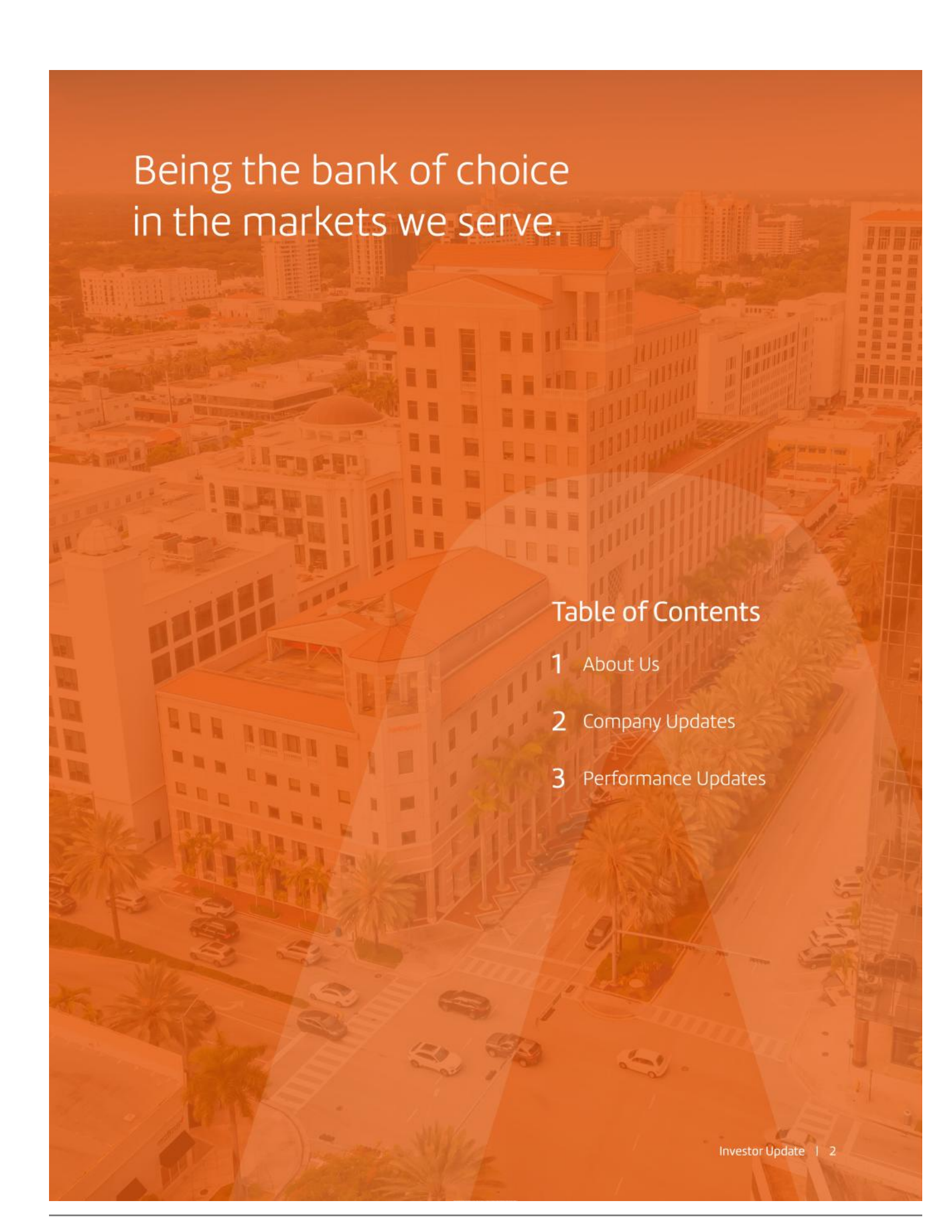
AMERANT

Investor Update

November 10, 2025

NYSE: AMTB

amerantbank.com



Being the bank of choice
in the markets we serve.

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- 1 About Us
- 2 Company Updates
- 3 Performance Updates

Important Notices and Disclosures

Forward-Looking Statements

This presentation contains “forward-looking statements” including statements with respect to the Company’s objectives, expectations and intentions and other statements that are not historical facts. Examples of forward-looking statements include but are not limited to: our future operating or financial performance, including revenues, expenses, expense savings, income or loss and earnings or loss per share, and other financial items; statements regarding expectations, plans or objectives for future operations, products or services, and our expectations on our investment portfolio repositioning and loan recoveries or reaching positive resolutions on problem loans. All statements other than statements of historical fact are statements that could be forward-looking statements. You can identify these forward-looking statements through our use of words such as “may,” “will,” “anticipate,” “assume,” “should,” “indicate,” “would,” “believe,” “contemplate,” “expect,” “estimate,” “continue,” “plan,” “point to,” “project,” “could,” “intend,” “target,” “goals,” “outlook,” “modeled,” “dedicated,” “create,” and other similar words and expressions of the future.

Forward-looking statements, including those relating to our beliefs, plans, objectives, goals, expectations, anticipations, estimates and intentions, involve known and unknown risks, uncertainties and other factors, which may be beyond our control, and which may cause the Company’s actual results, performance, achievements, or financial condition to be materially different from future results, performance, achievements, or financial condition expressed or implied by such forward-looking statements. You should not rely on any forward-looking statements as predictions of future events. You should not expect us to update any forward-looking statements, except as required by law. All written or oral forward-looking statements attributable to us are expressly qualified in their entirety by this cautionary notice, together with those risks and uncertainties described in “Risk factors” in our annual report on Form 10-K for the fiscal year ended December 31, 2024 filed on March 5, 2025, and in our other filings with the U.S. Securities and Exchange Commission (the “SEC”), which are available at the SEC’s website www.sec.gov.

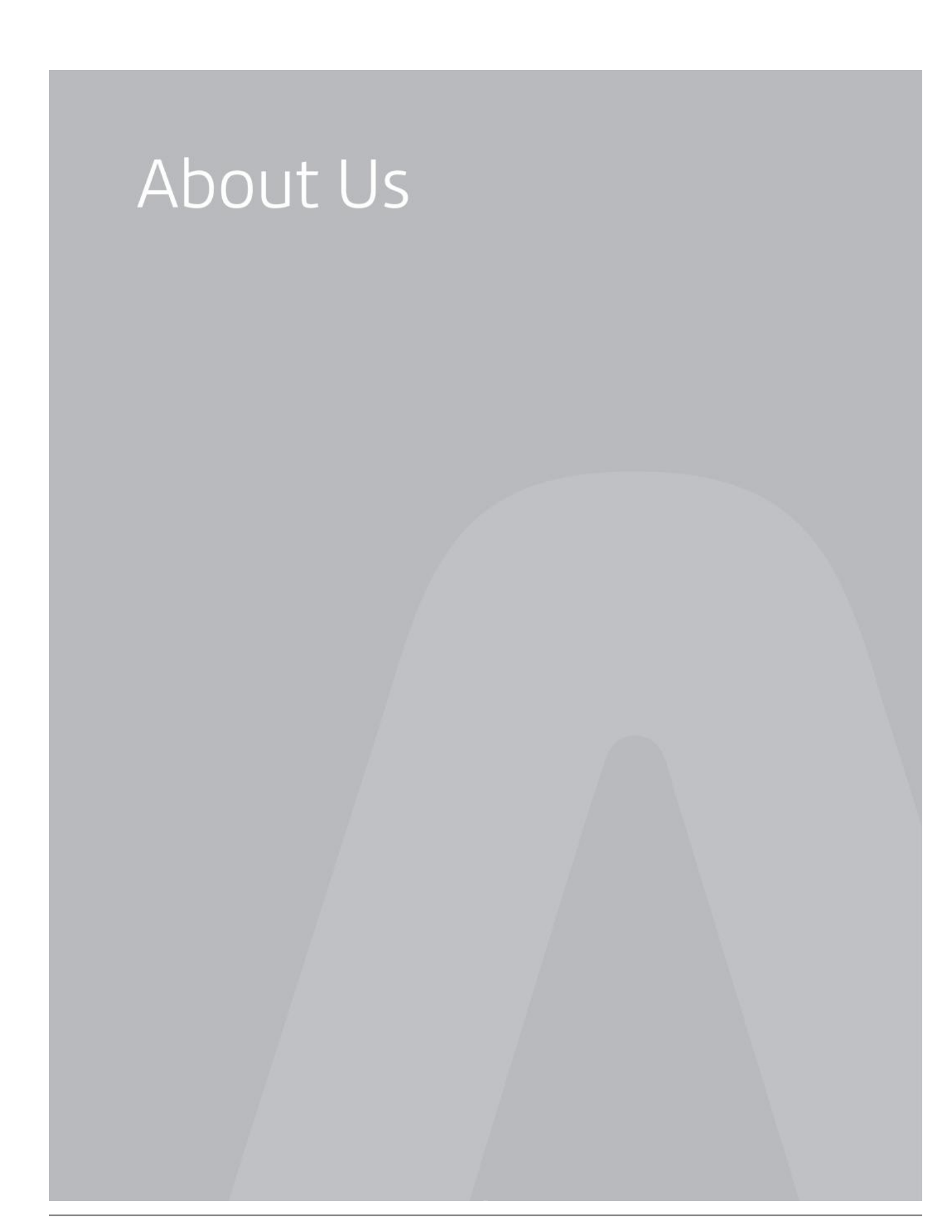
Interim Financial Information

Unaudited financial information as of and for interim periods, including the three and nine month periods ended September 30, 2025 and 2024, and the three months ended June 30, 2025, March 31, 2025, and December 31, 2024 may not reflect our results of operations for our fiscal year ending, or financial condition as of December 31, 2025, or any other period of time or date.

Non-GAAP Financial Measures

The Company supplements its financial results that are determined in accordance with accounting principles generally accepted in the United States of America (“GAAP”) with non-GAAP financial measures, such as “preprovision net revenue (PPNR)”, “core pre-provision net revenue (Core PPNR)”, “core noninterest income”, “core noninterest expense”, “core net income”, “core earnings per share (basic and diluted)”, “core return on assets (Core ROA)”, “core return on equity (Core ROE)”, “core efficiency ratio”, and “tangible stockholders’ equity (book value) per common share”. This supplemental information is not required by, or is not presented in accordance with GAAP. The Company refers to these financial measures and ratios as “non-GAAP financial measures”. We use certain non-GAAP financial measures, including those mentioned above, both to explain our results to shareholders and the investment community and in the internal evaluation and management of our business. Management believes that these supplementary non-GAAP financial measures and the information they provide are useful to investors since these measures permit investors to view our performance using the same tools that our management uses to evaluate our past performance and prospects for future performance. While we believe that these non-GAAP financial measures are useful in evaluating our performance, this information should be considered as supplemental and not as a substitute for or superior to the related financial information prepared in accordance with GAAP. Additionally, these non-GAAP financial measures may differ from similar measures presented by other companies. Appendix 1 reconciles these non-GAAP financial measures to reported results.

About Us

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About Us

Financial and non-financial information provided here is as of September 30, 2025.

History	Founded in 1979 Completed IPO in December 2018 Rebranded as Amerant in June 2019
Team Members	704 FTEs
Assets	\$10.4 billion
Deposits	\$8.3 billion
AUM	\$3.2 billion under management/custody



Our Investment Proposition

- ▶ Established **franchise with high scarcity value**; presence in attractive, high-growth markets of South Florida, Tampa and Central Florida.
- ▶ Strong and diverse deposit base; organic, relationship-first focus.
- ▶ Company focus is on the execution of strategic plan to unlock sustainable and profitable growth
 - Completed core conversion; now operating with a new, fully integrated, state-of-the-art core tech system, enabling us to better serve our customers and team members
 - Completed sale of Houston franchise; focusing on organic growth in Florida
 - Continue to selectively invest in both business development and risk management personnel to drive incremental growth
 - Branch network in place to support future growth in Florida
 - Digital transformation efforts well underway

We have the strong foundation to enable us to become a consistent top-quartile performer as Florida's bank of choice.

Our Mission, Vision, and Precepts

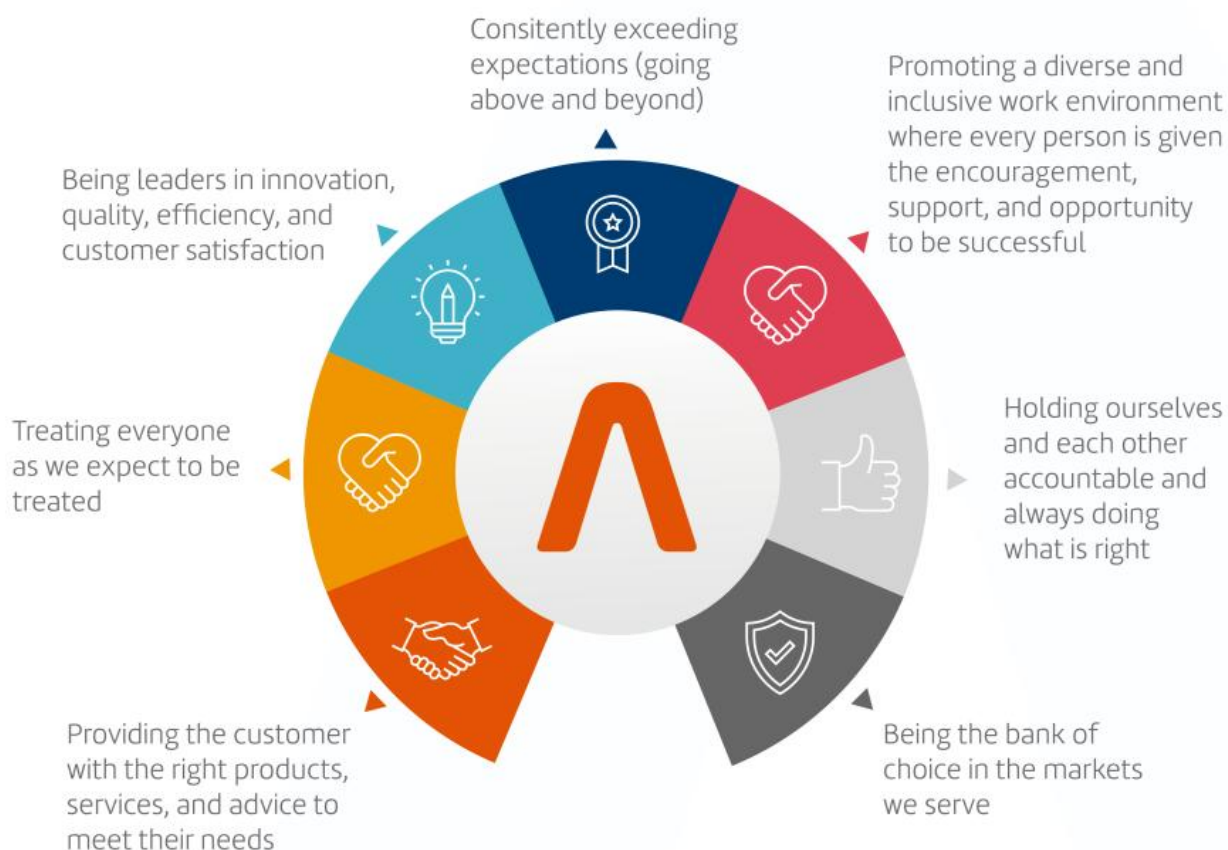
Mission

To provide our customers with the products, services and advice they need to achieve financial success, through our diverse, inclusive and motivated team that is personally involved with the communities we serve, all of which result in increased shareholder value.

Vision

To be the bank of choice in the markets we serve.

Precepts



Experienced Leadership Team



Carlos lafigliola | Interim Chief Executive Officer

Carlos lafigliola was appointed Interim CEO and Director in November 2025 after having served as Senior Executive Vice President, Chief Operating Officer (COO) since June 2023, where he was responsible for Amerant's loan and deposit operations, project management, technology services, facilities, and digital.



Sharymar Calderon | SEVP, Chief Financial Officer

Sharymar Calderón was appointed Executive Vice President, Chief Financial Officer (CFO) in June 2023 and Senior Executive Vice President in November 2024. Calderón is responsible for Amerant's financial management, including treasury, financial reporting and accounting, financial planning and analysis, strategy, investor relations, vendor management and procurement, internal controls and corporate tax. Prior to her appointment as CFO, she served as Amerant's Head of Internal Audit.



Alberto Capriles | SEVP, Chief Risk Officer

Alberto Capriles was appointed Senior Executive Vice President in January 2023 and named Chief Risk Officer in February 2018. He is responsible for all enterprise risk management oversight, including credit, market, operational and information security risk. Prior to his appointment as CRO, he served in various leadership roles with Mercantil Servicios Financieros (MSF) since 1995.



Mariola Sanchez | SEVP, Chief Administrative Officer

Mariola Triana Sanchez was appointed Chief Administrative Officer (CAO) in April 2025 after having served as Chief People Officer since June 2022. She oversees Amerant's human resources team, legal team, in addition to corporate communications, community relations, and sustainability. Prior to her appointment as CPO, she served as Amerant's General Counsel.



Braden R. Smith | SEVP, Chief Consumer Banking Officer

Braden R. Smith was appointed Senior Executive Vice President and Chief Consumer Banking Officer in November 2024. He oversees Private Client Group, Wealth Management, Small Business Banking, Retail Banking and Marketing. He also leads strategic growth initiatives, evaluates new business opportunities, and fosters partnerships to expand the bank's influence. Prior to Amerant, he served as Vice Chairman at Wintrust Private Client, where he led a team responsible for \$2B+ in AUM, \$2B+ in loans, and \$1B+ in deposits.

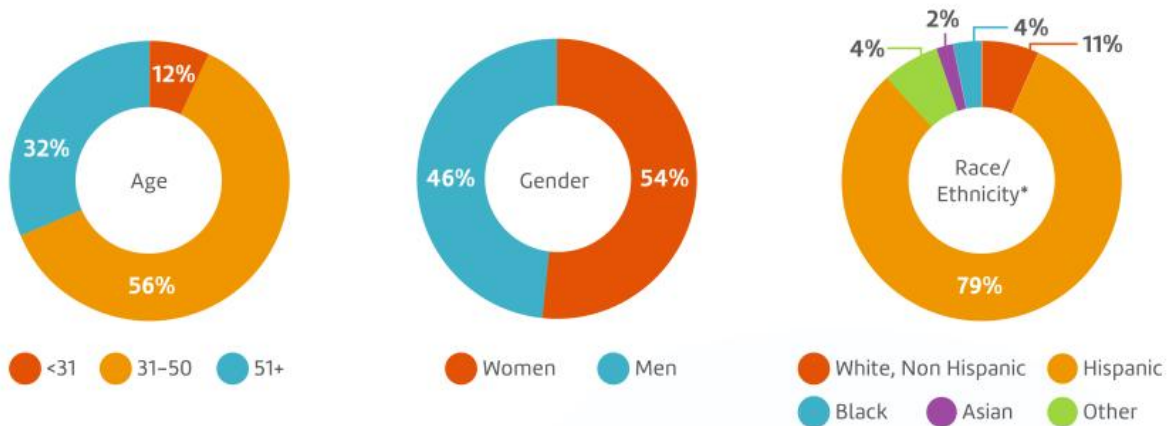


Laura Rossi | SVP, Head of Investor Relations & Strategy

Laura Rossi was appointed Senior Vice President and Head of Investor Relations in March 2018, after having served as Project Manager for the Company's spin-off and IPO. She was also appointed as Head of Strategy in June of 2024. In her role, Rossi spearheads Amerant's relationship with the investment community and rating agencies, as well as the Company's strategic planning process. She previously led the Sustainability unit and has held various roles since joining Amerant in 2005.

Our Team

Workforce Demographics as of 12/31/24



*Numbers do not include team members from Amerant Mortgage.

Most Loved Workplace® released the **2025 America's Top 100 Most Loved Workplaces®**. The rankings, published in the Wall Street Journal, highlight 100 organizations across industries that are transforming employee experience and redefining workplace culture. **Amerant Bank was ranked #29** on this prestigious list, moving up 12 spots from 2024 and making this the fourth consecutive year the Bank has been recognized.



Company Updates



Mid-Quarter Updates

Leadership Updates

Executive Transition

- ▶ Accelerating progress against our strategy under new leadership
 - Carlos lafigliola was named Interim CEO and Director, after serving as SEVP and COO. Carlos has 20 years of experience at Amerant, including having served as EVP and CFO. He has over three decades of experience in the financial services industry, in diverse markets
- ▶ In connection with the transition, Odilon Almeida Jr., former Lead Independent Director, appointed Board Chairman
- ▶ Board and management are fully aligned with and committed to the strategy – focusing on execution particularly on improving credit quality and enhancing our cost structure, supported by robust risk management
- ▶ Priorities continue to be strengthening asset quality, improving efficiencies through controlled expenses, deepening deposit relationships, reigniting loan growth, maintaining strong capital, and achieving stated profitability goals and shareholder returns

Commercial Banking

- ▶ Mike Nursey has been named Interim Head of Commercial Banking. He is a seasoned leader with over 35 years of banking experience and is well known and respected in the Florida marketplace.
- ▶ Adding senior local market leaders in greater Miami-Dade County to bolster our in-market leadership and business development efforts in greater Miami-Dade County.

Guidance Update

► Balance Sheet

- Total asset size expected to close at approximately \$9.9 billion at year-end 2025 as part of the Company's balance sheet optimization. Reduction is expected through lower wholesale funding and high-cost deposits via use of excess liquidity.

► Income Statement

- Reaffirm guidance on core profitability for 4Q25.
- Expected non-core expenses in 4Q25 to be offset by certain levers to generate non-core income.

- As Amerant looks to accelerate progress on credit quality while strengthening risk management under new leadership, the Company's guidance on profitability is as follows:

Income Statement

Metric	Previous 4Q25 Outlook	Updated 4Q25 Outlook	Change
Non-Interest income	\$17.5 million to \$18 million	\$17.5 million to \$18 million	Unchanged
Core Expenses	\$74.5 million to \$75 million	\$74.5 million to \$75 million	Unchanged
Core ROA	Mid 0.8% and low 0.9%	Mid 0.8% and low 0.9%*	Unchanged
Net Interest Margin	Approximately 3.75%	Approximately 3.75%	Unchanged

* Could be closer to 1% given recoveries on collections from previously charged off substandard loans

Cost Reduction Initiatives

Targeted expense-reduction initiatives are expected to deliver \$3-4 million per quarter (4-5% reduction) with a target to reach 7-8% per quarter by year-end 2026.

- Assessing vendor relationships, renegotiating contracts, and reviewing external professional services to ensure we're getting the best possible value.
- Shifting selected tasks in-house where it makes sense, improving efficiency while maintaining quality.

Heightened emphasis on reducing non-performing assets, including additional resources dedicated to expedite resolution

- ▶ Focused on the resolution of our special mention as well as non-performing and classified loans. Working on collections from previously charged-off substandard loans and realizing the recoveries.
- ▶ Approximately 75% of the loan portfolio has already been assessed, resulting in a comprehensive coverage of our loan portfolio – only \$1.5 billion in loans remain to be reviewed in 4Q25.
- ▶ Aligned necessary personnel to proactively address upcoming covenant testing and financial statement updates as well as driving prudent and expeditious resolution.
- ▶ Complemented our in-house team with a well-known third part to expedite the risk rating testing in 3Q and to assess a significant portion of the portfolio for any signs of potential concern. We expect to continue to invest in these reviews in the fourth quarter to ensure timely completion of the reviews scheduled for 4Q.
- ▶ Launched an extended multi-hour, all-hands-leadership weekly meeting to address special assets as a working group to monitor and drive progress.

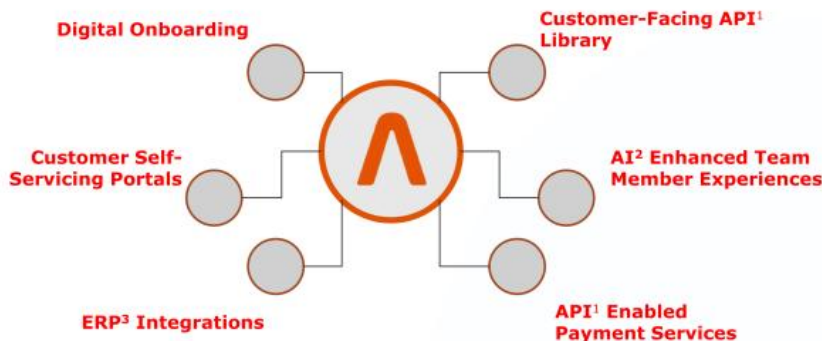
Share Buyback Program

- ▶ In 3Q, we utilized a 10b5-1 Plan to purchase 487,657 shares or \$10.0 million dollars in the quarter as previously noted, and intend to utilize such plan to execute under this program in 4Q.
- ▶ We will continue to take a prudent approach carefully balancing the need between retaining capital to support growth objectives compared with buybacks and dividends to enhance returns. We intend to utilize the \$13 million remaining in our current authorized buyback program this quarter when the stock trades under tangible book value.

Digital Transformation

Groundwork is set post FIS conversion for Amerant to continue enhancing digital capabilities and achieve core results.

- ▶ Completed successful technology reorganization.
- ▶ Enhanced payment capabilities for commercial and consumer clients.
- ▶ New FIS technology framework gives us the ability to grow organically or inorganically through acquisitions.
- ▶ FIS technology framework has given us a chance to clean and improve data quality to lay foundational steps for improved cross-sell, AI, and efficiency enhancements.



¹API: Application Programming Interface for integration purposes, ²Artificial Intelligence to increase efficiency, ³Enterprise Resource Planning accounting systems to increase payment and TM capabilities.

We've identified a wealth of opportunities by understanding our data and we are currently in the process of implementing plans to capture those opportunities.

Amerant's digital focus has aligned with the bank strategy to "strengthen our core," now with a "digital-forward" outlook that is secure and transparent with evolving banking regulations.

- ▶ Build upon new technology ecosystem to solidify and future-proof our evolving technology stack with a focus on deepening customer relationships through integrations and data, while creating on-going internal efficiencies.
- ▶ Expand digital cross-sell and marketing capabilities.
- ▶ Continue to focus on digital deposit onboarding for domestic and international clients.
- ▶ Leverage AI for enhanced decision-making, and improved efficiencies in Risk, BSA, and Sales.

Maximizing impact

Unlocking the full potential of Sports Partnerships.



**Amerant Bank x
Florida Panthers:
A Championship
Partnership**



**Amerant Bank x Tampa Bay Rays:
Expanding Our Presence in Tampa**



**Amerant Bank x
Miami Heat:
A Game-Changing
Partnership**



**Amerant Bank x
Miami Dolphins:
A Touchdown on
any field.**



**Amerant Bank x
Miami Marlins:
A Home Run
Partnership.**



New Banking Center & Regional Office Updates

► Miami Beach

Two banking centers – 41st Street opened doors in September 2025; Bay Harbor is targeted for the second half of 2025

- Miami Beach (Bay Harbor area) – 2nd banking center in high profile, deposit-rich area



Miami Beach

► Tampa

Downtown Tampa banking center opened doors in October 2025

- St. Petersburg planned for 2026



Downtown Tampa

► West Palm Beach Banking Center and Regional Corporate Office

West Palm Beach opened doors in September 2025



West Palm Beach

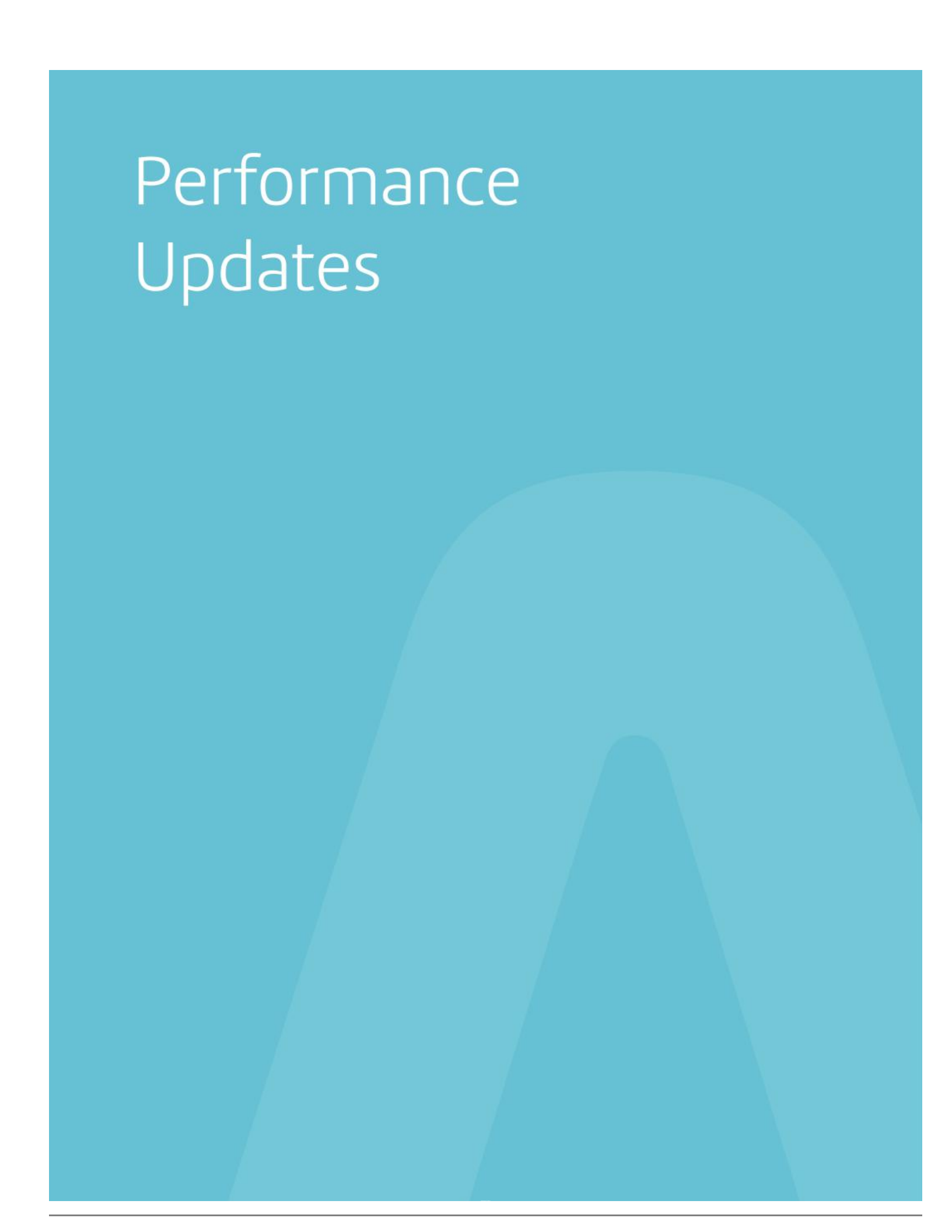
New Banking Center Performance Update

Balances as of September 30, 2025 (figures in millions)

Banking Center	Opening Date	As of June 30, 2025		As of September 30, 2025	
		Total Deposits	Total Loans	Total Deposits	Total Loans
Downtown Miami	4/26/24	\$151	\$73	\$175	\$102
Las Olas	3/5/24	\$78	\$23	\$86	\$25
Tampa	2/1/24	\$36	\$7	\$38	\$8
Key Biscayne	6/26/23	\$93	\$13	\$101	\$15
Palm Beach	4/14/25	\$18	\$2	\$45	\$18
Miami Beach	9/11/25	N/A	N/A	\$5	–

Total deposit and loan balances reflect Retail and Business Banking, Private Banking and International Banking (in-branch only) accounts booked and excludes commercial balances.

Performance Updates

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3Q25 vs 2Q25 Highlights

(as of September 30, 2025)

Balance Sheet

- ▶ Total assets were \$10.4 billion, compared to \$10.3 billion
- ▶ Cash and cash equivalents were \$630.9 million, compared to \$636.8 million
- ▶ Total investment securities were \$2.3 billion, compared to \$2.0 billion
- ▶ Total gross loans were \$6.9 billion, compared to \$7.2 billion
- ▶ Total deposits were \$8.3 billion, compared to \$8.3 billion
- ▶ Core deposits were \$6.2 billion, compared to \$6.1 billion
- ▶ Brokered deposits were \$550.2 million, compared to \$644.0 million
- ▶ FHLB advances were \$831.7 million, compared to \$765.0 million

Also of note:

Assets Under Management and custody ("AUM") totaled \$3.17 billion, up by \$104.5 million, 3.4% from \$3.07 billion

Income Statement

- ▶ Net income attributable to the Company was \$14.8 million, compared to \$23.0 million
- ▶ Diluted earnings per share was \$0.35, compared to \$0.55
- ▶ Net Interest Margin ("NIM") was 3.92%, compared to 3.81%
- ▶ Net Interest Income ("NII") was \$94.2 million, compared to \$90.5 million
- ▶ Non-interest Income was \$17.3 million, compared to \$19.8 million
- ▶ Provision for credit losses was \$14.6 million, compared to \$6.1 million
- ▶ Non-interest Expense was \$77.8 million, compared to \$74.4 million
- ▶ Core non-interest expense ⁽¹⁾ was \$75.9 million, compared to \$73.2 million
- ▶ Pre-provision net revenue ("PPNR") ⁽¹⁾ was \$33.6 million, compared to \$35.9 million
- ▶ Core PPNR ⁽¹⁾ was \$35.8 million, compared to \$37.1 million

Other Metrics

- ▶ Efficiency ratio was 69.84%, compared to 67.48%
- ▶ Return on Assets ("ROA") was 0.57%, compared to 0.90%
- ▶ Return on Equity ("ROE") was 6.21%, compared to 10.06%

Non-routine Items

- ▶ Non-interest expense was \$2.0 million compared to \$1.2 million
- ▶ Non-interest income (loss) was \$(0.2) million compared to \$(0.1) million

Other Metrics (Excluding Non-routine Items)

- ▶ Core Efficiency Ratio ⁽¹⁾ was 67.96% compared to 66.35%
- ▶ Core ROA ⁽¹⁾ was 0.64% compared to 0.94%
- ▶ Core ROE ⁽¹⁾ was 6.91% compared to 10.49%

⁽¹⁾ Non-GAAP Financial Measure. See Appendix 1 for a reconciliation to GAAP

Key Performance Metrics

(as of September 30, 2025)



Other Highlights 3Q25

Loan to deposit ratio was 83.63% compared to 86.55% in 2Q25

Core deposits increased, while total deposits remained stable

All capital ratios substantially above “well-capitalized” levels

Excluding non-routine items (\$2.0 million in non-routine expenses and \$180,000 in non-routine noninterest loss), the core metrics were as follows during 3Q25:

- ▶ Core Efficiency Ratio* was 67.96% compared to 66.35% in 3Q24
- ▶ Core ROA* was 0.64% compared to 0.94% in 3Q24
- ▶ Core ROE* was 6.91% compared to 0.94% in 3Q24

* Non-GAAP Financial Measure. See Appendix 1 for a reconciliation to GAAP measures.

Deposit Composition

(as of September 30, 2025)

Deposit Composition

(\$ in millions, except for percentages)



(1) Brokered Deposits: There were \$9 million and \$60 million in brokered transaction deposits in 2Q25 and 1Q25, respectively, while there were none in 3Q25, 4Q24 and 3Q24. In 3Q25, 2Q25, 1Q25, 4Q24, and 3Q24 brokered time deposits were \$550 million, \$635 million, \$635 million, \$702 million, and \$702 million, respectively.
 (2) Average deposit account balances in Deposit Mix Slide calculated as of December 31, 2024

Loan Composition

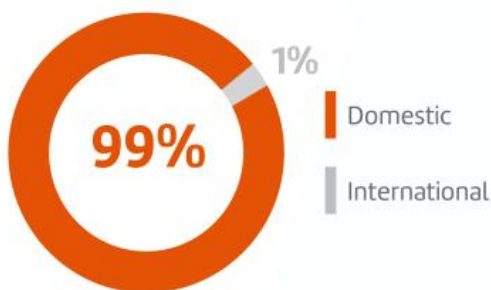
(as of September 30, 2025)

Loan Composition ⁽¹⁾

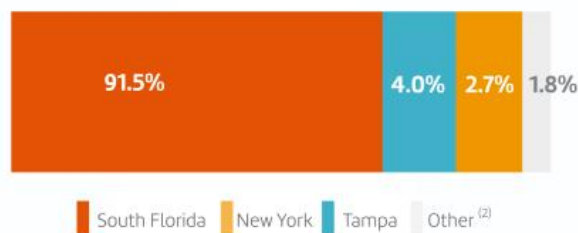
(\$ in millions, except for percentages)



Loans by Domicile ⁽¹⁾



Geographic Mix of Loans ⁽¹⁾

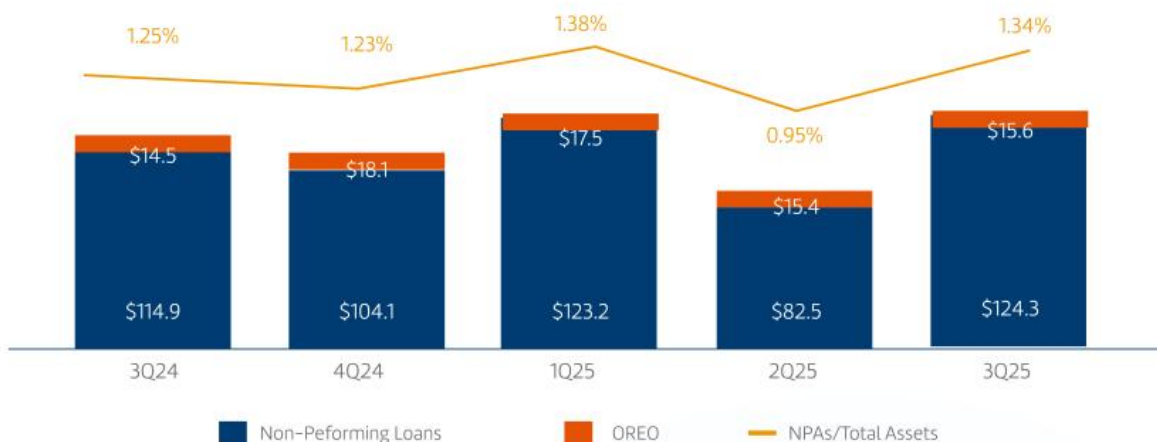


⁽¹⁾ Includes loans held for investment carried at amortized cost for all periods and loans held for sale carried at fair value for all periods except 3Q25. 3Q24 also includes loans held for sale carried at the lower of cost or fair value in connection with the Houston Transaction. This geographic categorization is based on internal criteria.

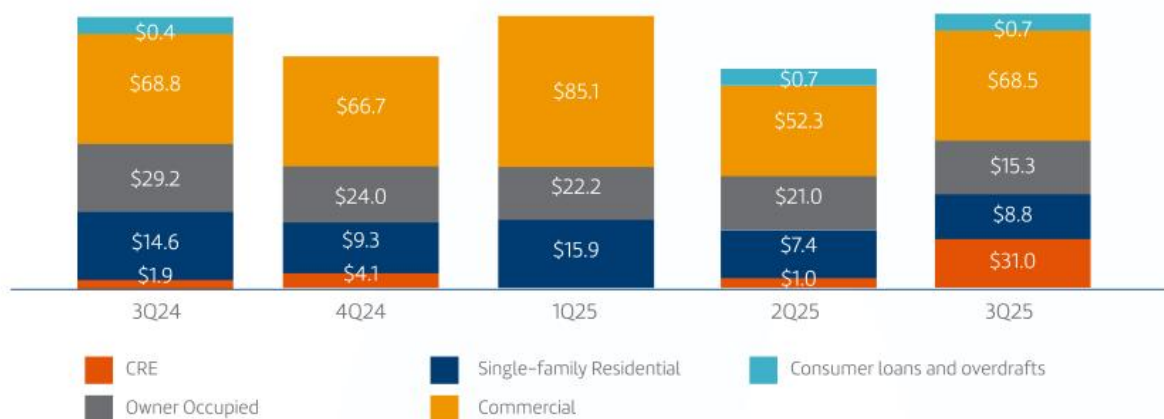
⁽²⁾ Consists of international loans, primarily residential loans with U.S. collateral.

Credit Quality Update (as of September 30, 2025)

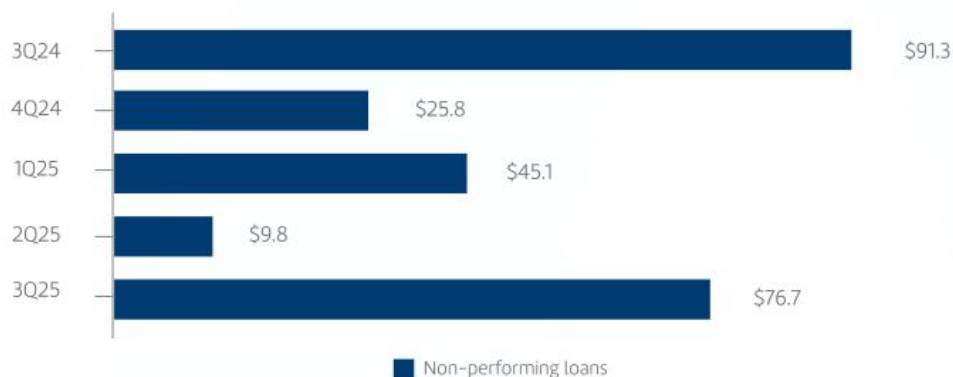
Non-Performing Assets (\$ in millions except for %)



Non-Performing Loans (\$ in millions)

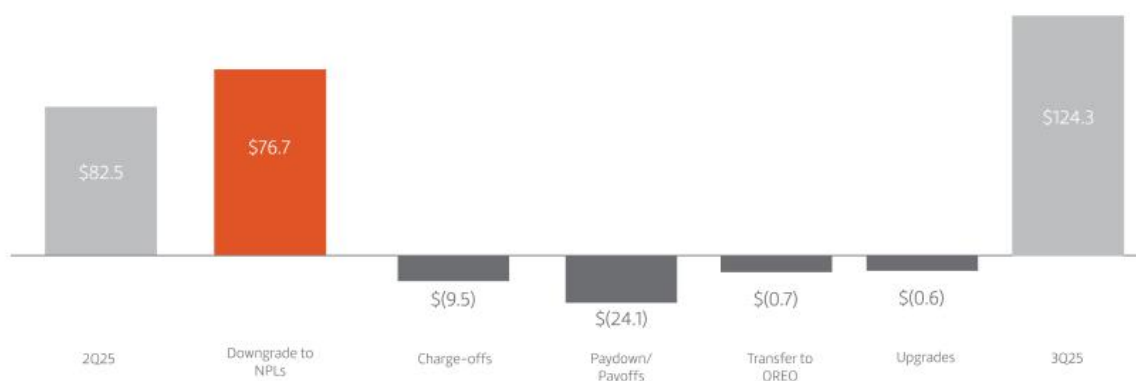


Non-Performing Loans Additions (\$ in millions)



Non-Performing Loans

(\$ in millions)



Primarily 12 loans placed in non-accrual status:

- ▶ 3 CRE loans totaling \$31.0 million (1 construction loan in TX, 1 multifamily in NY and 1 retail property in FL)
- ▶ 9 Commercial loans totaling \$38.6 million; loans are diversified across different industries, primarily in FL
- ▶ Other smaller loans totaling \$7.1 million

NCOs and Allowance for Credit Losses

ACL Roll-forward (\$ in millions)

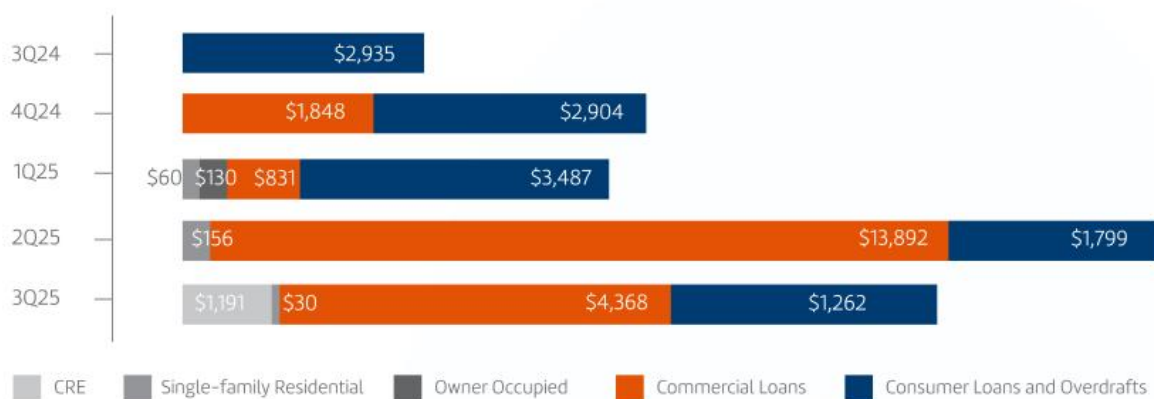


- ▶ On October 24, 2025, the Company collected \$11.8 million on a commercial loan that had been previously charged off. The collection of this loan resulted in a loan recovery of \$8.7 million and interest income recovery of \$0.3 million in the fourth quarter of 2025.

Allowance for Credit Losses Composition (\$ in thousands)

Portfolios	Balance 2Q25	Reserve Build (Release)	Balance 3Q25
Real Estate	\$23,056	\$1,328	\$24,384
Commercial	\$40,048	\$8,410	\$48,458
Consumer and Others	\$23,415	\$(1,339)	\$22,076
Total ACL	\$86,519	\$8,399	\$94,918

NCOs ⁽¹⁾ and NCO-to-Loans Ratio (\$ in thousands)



(% are annualized)

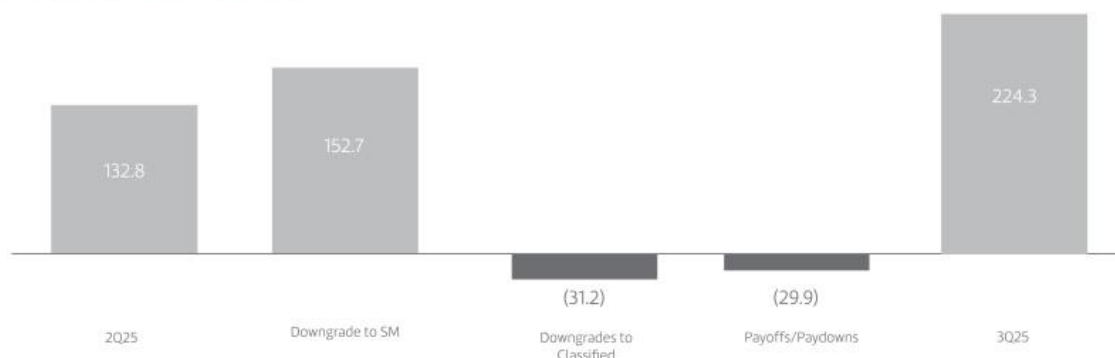
	3Q24	4Q24	1Q25	2Q25	3Q25
NCO/Average Total Loans Held for Investment	1.90%	0.26%	0.22%	0.86%	0.39%

(1) Charge-offs net of recoveries, which are immaterial for all periods

Credit Quality Update

(as of September 30, 2025)

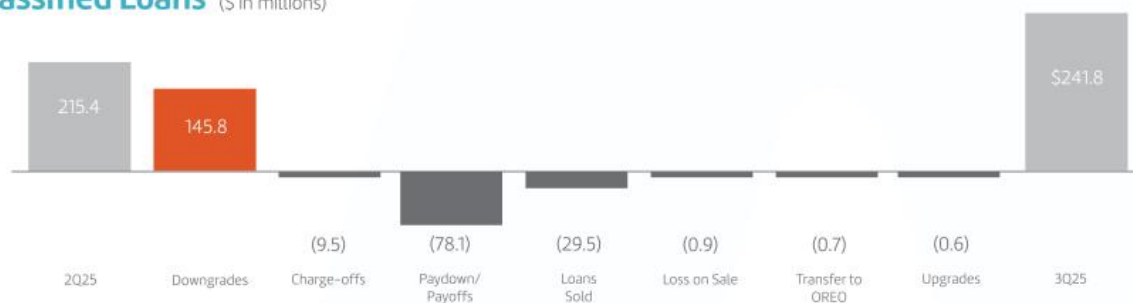
Special Mention Loans (\$ in millions)



Remarks

- ▶ Downgrades to Special Mention composed primarily of 5 commercial loans (\$100.6MM), 2 CRE loans totaling (\$25.3MM), 3 owner-occupied loan totaling (\$26.1 MM) and 1 single-residential loan (\$0.7MM)
- ▶ Downgrades from Special mention to Classified composed of 1 CRE Loans (\$19.6MM), 2 commercial loans (\$10.1MM) and 1 related owner-occupied loan (\$1.5 million)
- ▶ Paydowns/Payoffs primarily composed of payoff of 3 CRE loans (\$19.1MM) and 3 commercial loans (\$9.0MM)

Classified Loans (\$ in millions)

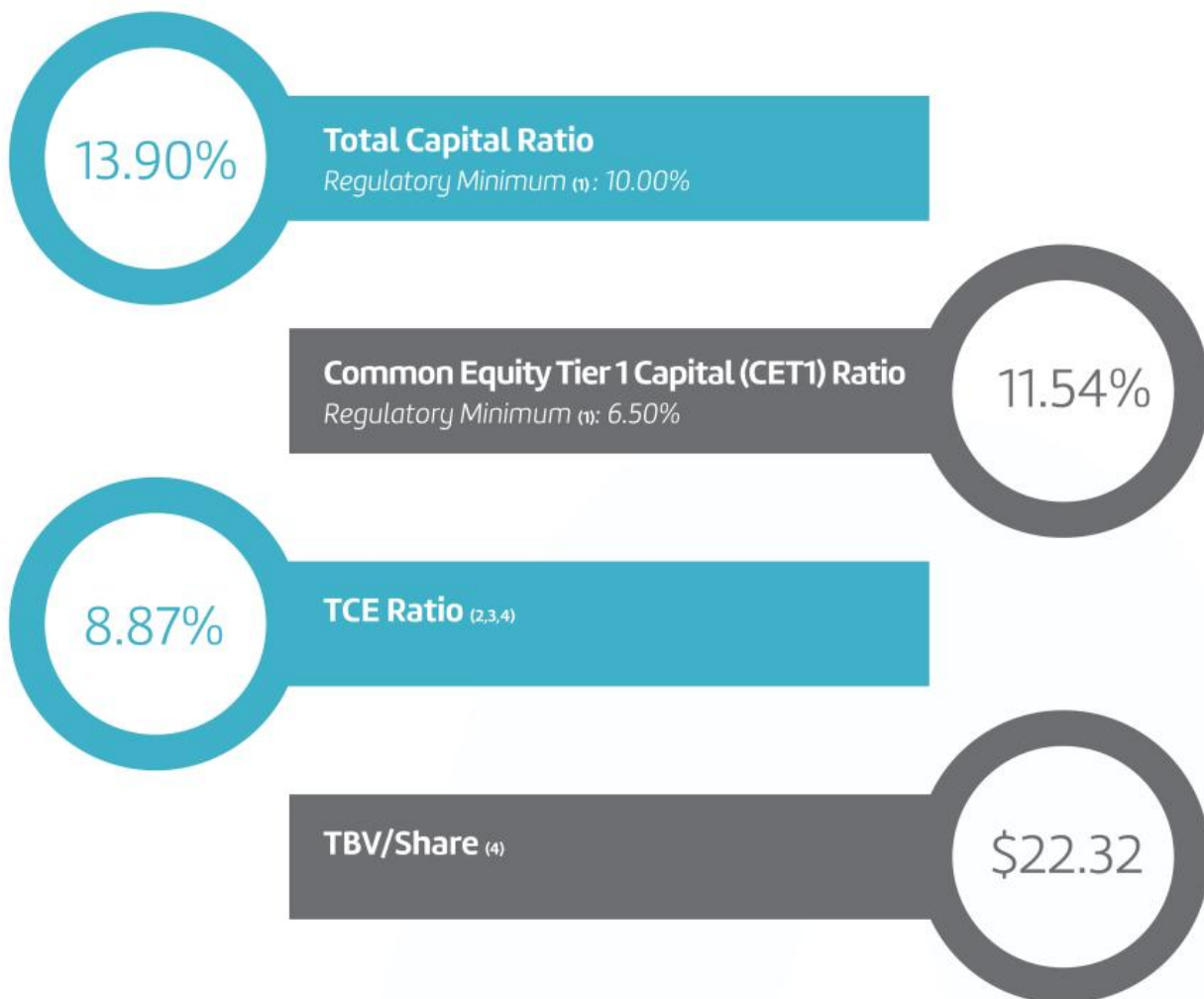


Remarks

- ▶ Charge-offs totaled \$9.5 million composed mainly of 2 commercial loans (\$4.1MM), 1 CRE Loan (\$1.3MM), small business commercial loans (\$1.8MM) and consumer loans (\$1.8MM)
- ▶ Paydowns/Payoffs totaled mainly composed of 3 CRE loans (\$43.4MM), 2 owner occupied loans (\$17.9MM) and 2 commercial loan (13.4MM)
- ▶ Loan sold composed of 1 owner occupied loan (\$29.5MM)

Capital

(as of September 30, 2025)



Capital Allocation Strategy

► Class A Common Stock Repurchase Program

Repurchased 487,657 shares for \$10.0 million (weighted average price of \$20.51 per share)

Return of capital to shareholders through quarterly cash dividend

- Paid quarterly cash dividend of \$0.09 per common share on August 29, 2025; dividend expected to remain unchanged in near-term.

(1) Regulatory minimum to be considered "Well Capitalized".

(2) (2) Includes \$6.9 million accumulated unrealized losses net of taxes primarily related to the decline in the fair value of debt securities available for sale, which are carried at fair value, as a result of increases in market rates.

(3) There were no debt securities held to maturity at September 30, 2025.

(4) Non-GAAP Financial Measure. See Appendix 1 for a reconciliation to GAAP.

Liquidity

(as of September 30, 2025)

Our standard liquidity management practices include:

- ▶ Semi-annual regular testing of lines of credit; satisfactory results have been obtained as of June 30, 2025.
- ▶ Daily monitoring of Federal Reserve Bank account balances as well as large fund providers.
- ▶ Daily analysis of lending pipeline and deposit gathering opportunities and their impact on cash flow projections.
- ▶ Threshold associated with liquidity stress test scenarios.
- ▶ Threshold for deposit concentration.
- ▶ Limits on liquidity ratios.
- ▶ Active collateral management of both loan and investment portfolios with lending facilities at FHLB and FRB.
- ▶ 99% of the total securities portfolio has government guarantee, while the remainder is rated investment grade.

Available line of credit with the FED & FHLB as of 3Q25:

- ▶ Total advances with the FHLB were \$832 million.
- ▶ Borrowing capacity with the FED and FHLB is approximately \$3.1 billion, including both securities and loans as collateral.

Additional actions that strengthen liquidity position:

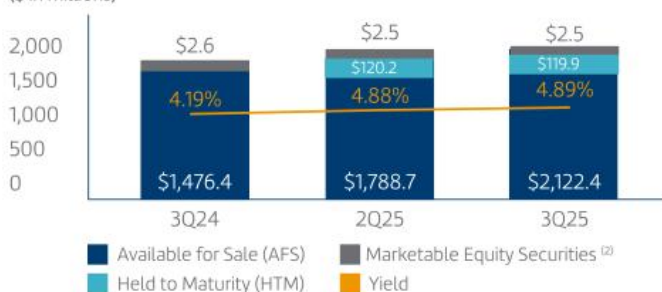
- ▶ Strong level of cash on hand: \$571 million as of 3Q25 at the Federal Reserve Bank ("FRB") account.
- ▶ Continued efforts to improve ratio of uninsured deposits to total deposits by offering FDIC insurance through Insured Cash Sweep ("ICS").

Supplemental Information

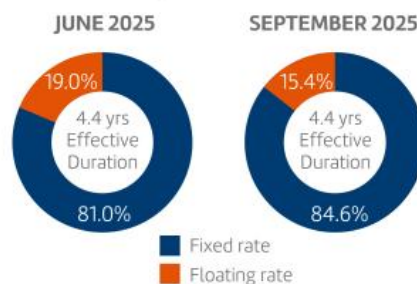


Investment Portfolio

Balances and Yields ⁽¹⁾
(\$ in millions)

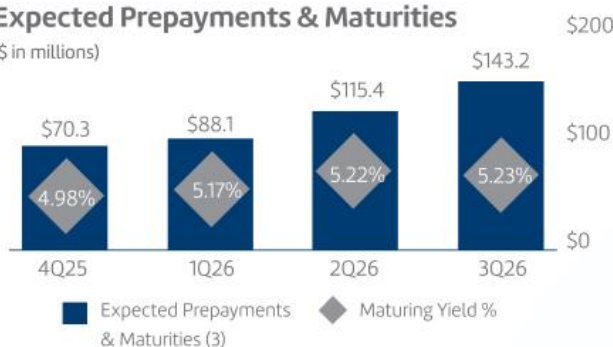


Fixed vs. Floating ⁽²⁾



Expected Prepayments & Maturities

(\$ in millions)



Available for Sale Securities by Type

September 30, 2025

As of September 30, 2025, 99.5% of the Available for Sale portfolio consists of MBS issued or guaranteed by Government agencies and Government sponsored enterprises.

Common to charts above:

(1) Excludes Federal Reserve Bank and FHLB stock

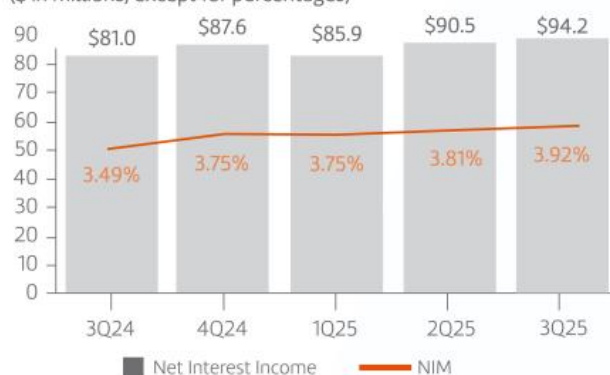
(2) Hybrid investments are classified based on current rate (fixed or floating)

(3) Based on estimated prepayment speeds

Net Interest Income and NIM

Net Interest Income (NII) and NIM (%)

(\$ in millions, except for percentages)



Interest-Bearing Deposits Beta Evolution ⁽¹⁾



Cost of Funds

	3Q24	4Q24	1Q25	2Q25	3Q25
Cost of Deposits (Domestic)	3.72%	3.39%	3.18%	3.14%	3.00%
Cost of Deposits (International)	1.41%	1.38%	1.31%	1.26%	1.19%
Cost of FHLB Advances	4.07%	4.04%	4.04%	4.04%	4.00%
Cost of Funds	3.15%	2.94%	2.78%	2.69%	2.57%

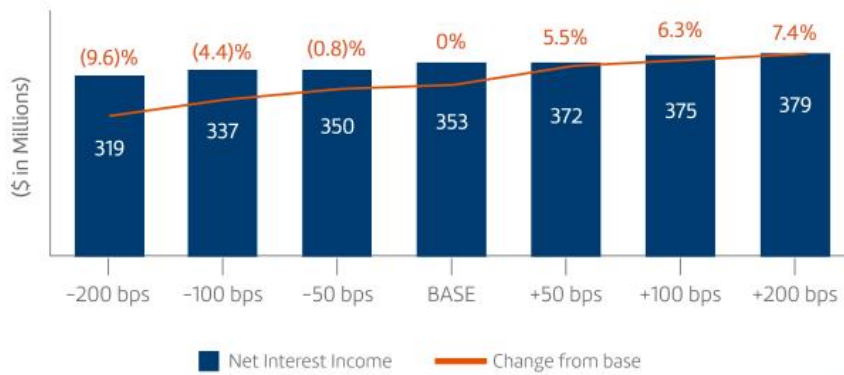
(1) Beta calculation does not include brokered deposits

(2) First interest rate cut in downward rate cycle took place in August 2024. Therefore, 3Q24 is the starting point for beta calculation.

Interest Rate Sensitivity

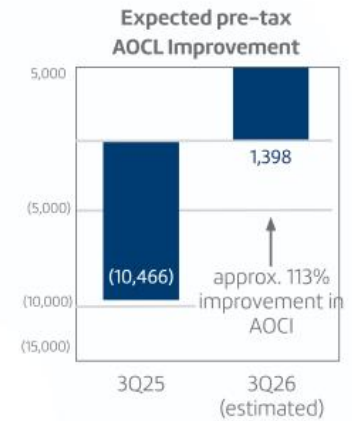
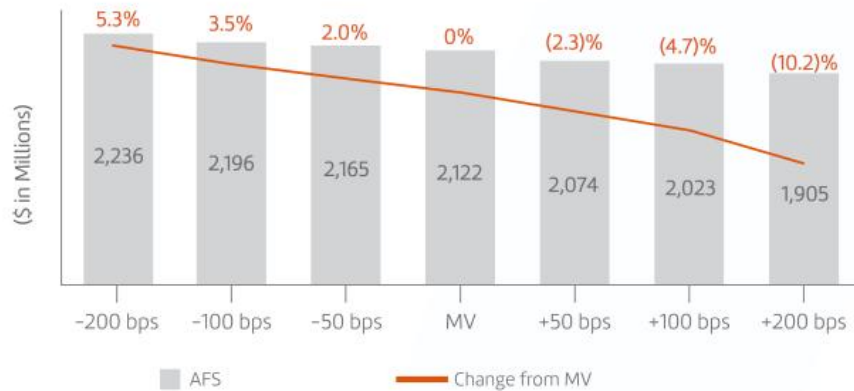
Impact on NII from Interest Rate Change ^{(1) (2)}

As of September 30, 2025



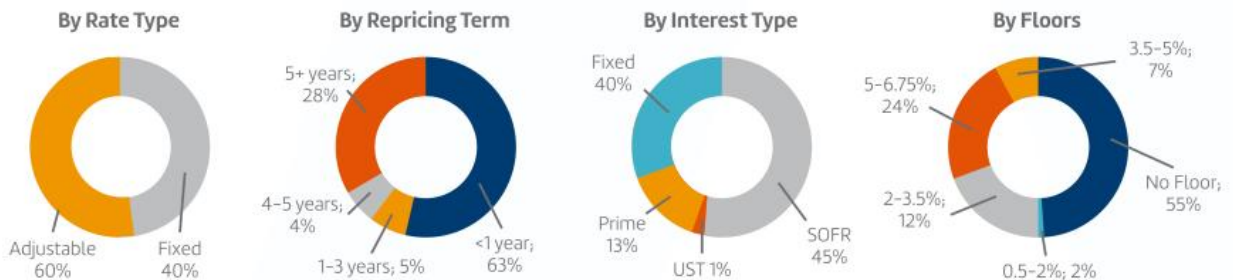
Impact on AFS from Interest Rate Change ⁽¹⁾

As of September 30, 2025



Loan Portfolio Details

As of September 30, 2025



(1) NII and percentage change represents the base scenario of net interest income. The base scenario assumes (i) flat interest rates over the next 12 months, (ii) that total financial instrument balances are kept constant over time and (iii) that interest rate shocks are instant and parallel to the yield curve

(2) Totals may not sum due to rounding

Commercial Real Estate (CRE) Loans Held for Investment–Detail

Outstanding as of September 30, 2025

(\$ in millions, except %)

CRE Type	FL	TX	NY	Other	Total	% Total CRE	% Total Loans ⁽¹⁾	Income Producing ⁽²⁾	Land and Construction
Retail	\$512	\$13	\$81	26	\$632	24.6%	9.1%	\$620	12
Multifamily	336	47	76	22	481	18.8%	6.9%	363	121
Office	321	37	40	90	488	19.0%	7.0%	485	3
Hotels	252	47	–	–	299	11.7%	4.3%	287	12
Industrial	74	4	–	–	78	3.2%	1.1%	78	–
Specialty	161	–	–	52	213	8.2%	3.0%	185	26
Land	326	4	–	42	372	14.5%	5.4%	–	371
Total CRE	\$1,982	\$152	\$197	\$232	\$2,563	100.0%	36.8%	\$2,018	\$545

This geographic segmentation is based on collateral location

(1) Calculated as a percentage of loans held for investment only

(2) Income producing properties include non-owner occupied and multi-family residential loans

Credit Quality

NPLs/Total Loans and NPAs/Total Assets

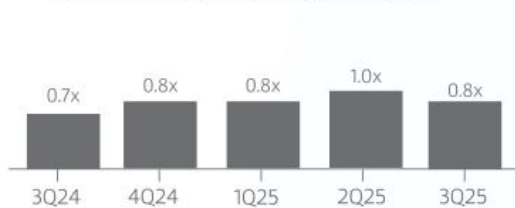


Allowance for Credit Losses

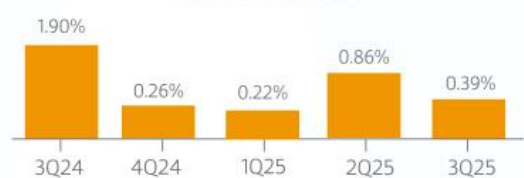
(\$ in millions)



Allowance for Credit Losses / Total NPL



Net Charge-Offs / Average Total Loans Held for Investment



Net Interest Margin



EPS Trend



(1) Non-GAAP Financial Measure. See Appendix 1 for a reconciliation to GAAP.

Glossary

- ACL – Allowance for Credit Losses
- AFS – Available for Sale
- AOCL – Accumulated Other Comprehensive Loss
- AUM – Assets Under Management
- CET 1 – Common Equity Tier 1 capital ratio
- CRE – Commercial Real Estate
- Customer CDs – Customer certificate of deposits
- EPS – Earnings per Share
- FHLB – Federal Home Loan Bank
- FTE – Full Time Equivalent
- MV – Market Value
- NCO – Net Charge-Offs
- NPL – Non-Performing Loans
- NPA – Non-Performing Assets
- NII – Net Interest Income
- NIM – Net Interest Margin
- ROA – Return on Assets
- ROE – Return on Equity
- SOFR – Secured Overnight Financing Rate
- TCE ratio – Tangible Common Equity ratio

• Assets under management and custody: consists of assets held for clients in an agency or fiduciary capacity which are not assets of the Company and therefore are not included in the consolidated financial statements.

• Core deposits: consist of total deposits excluding all time deposits

• Total gross loans : include loans held for investment net of unamortized deferred loan origination fees and costs, as well as loans held for sale.

• Cost of Total Deposits: calculated based upon the average balance of total noninterest bearing and interest bearing deposits, which includes time deposits.

• ROA: calculated based upon the average daily balance of total assets

• ROE: calculated based upon the average daily balance of stockholders' equity

• Loans Held for Investment: excludes loans held for sale carried at fair value and loans held for sale carried at the lower of cost or fair value

• Non-performing loans include accruing loans past due by 90 days or more and all nonaccrual loans. Non-performing assets include accruing loans past due by 90 days or more, all nonaccrual loans, other real estate owned ("OREO") properties acquired through or in lieu of foreclosure and other repossessed assets.

• Net Charge Offs/Average Total Loans Held for Investment:

– Annualized and calculated based upon the average daily balance of outstanding loan principal balance net of unamortized deferred loan fees and costs, excluding the allowance for credit losses

– Total loans exclude loans held for sale

• Cost of Deposits: calculated based upon the average balance of total noninterest bearing and interest bearing deposits, which includes time deposits.

• Cost of Funds: calculated based upon the average balance of total financial liabilities which include total interest bearing liabilities and noninterest bearing demand deposits

• Quarterly beta (as shown in NII & NIM Slide): calculated based upon the change of the cost of deposit over the change of Federal funds rate (if any) during the quarter.

• Net Charge-Offs -charge-offs net of recoveries

• Totals may not sum due to rounding of line items.

Appendix

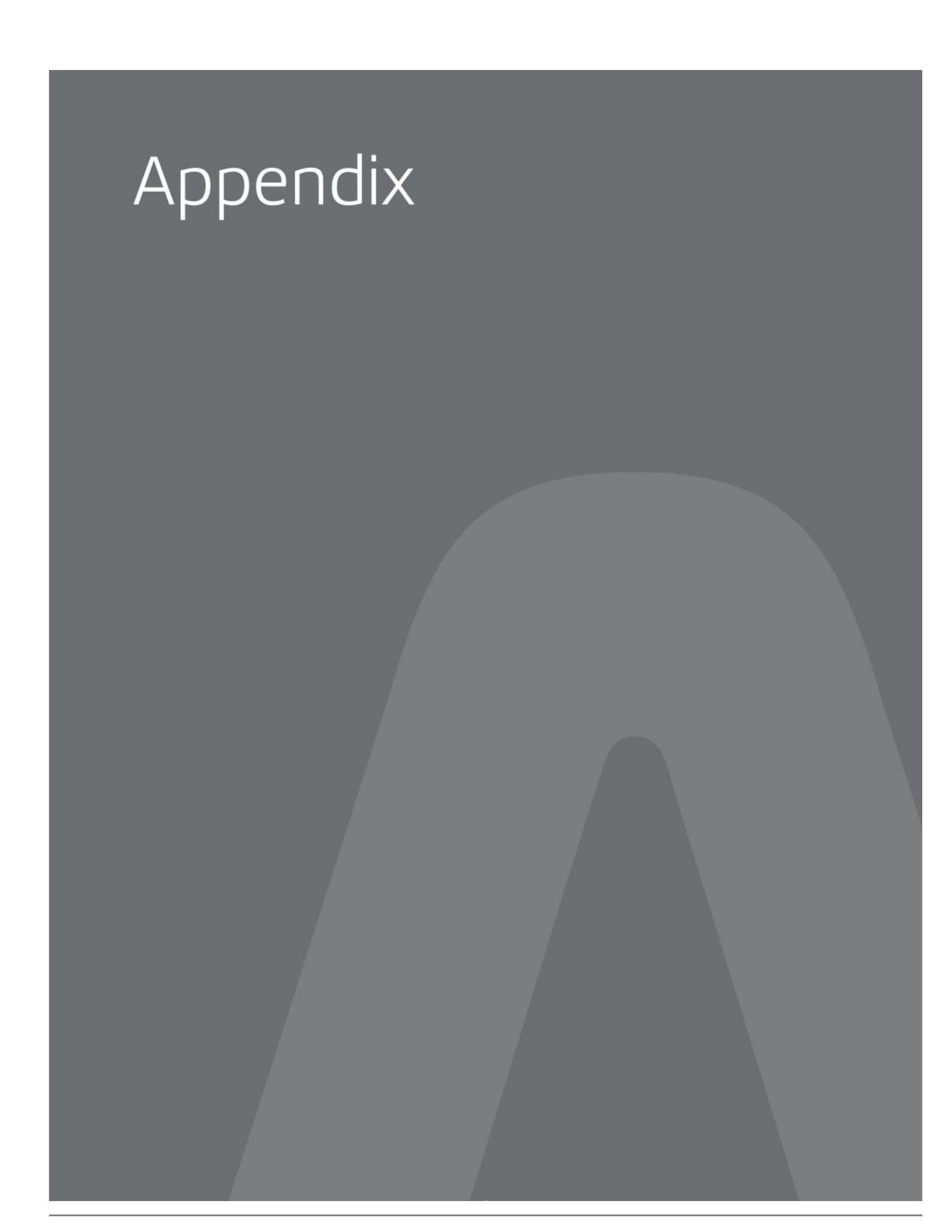
The background of the page is a solid dark gray. Overlaid on this are several large, overlapping, rounded shapes in lighter shades of gray. These shapes create a layered, abstract effect, with some appearing as if they are floating above others. The shapes are smooth and have no sharp edges, contributing to a modern, minimalist aesthetic.



Exhibit 1- Non-GAAP Financial Measures Reconciliation

The following table sets forth selected financial information derived from the Company's interim unaudited and annual audited consolidated financial statements, adjusted for the effect of non-core banking activities such as the sale of loans and securities and other repossessed assets, the Amerant Mortgage downsizing, the Houston Transaction, the valuation of securities, derivatives, loans held for sale and other real estate owned and repossessed assets, the early repayment of FHLB advances, and other non-routine actions intended to improve customer service and operating performance. The Company believes these adjusted numbers are useful for understanding its performance excluding these transactions and events.

	Three Months Ended,				
	September 30, 2025	June 30, 2025	March 31, 2025	December 31, 2024	September 30, 2024
<i>(in thousands)</i>					
Net income (loss) attributable to Amerant Bancorp Inc.	\$ 14,756	\$ 23,002	\$ 11,958	\$ 16,881	\$ (48,164)
Plus: provision for credit losses ⁽¹⁾	14,600	6,060	18,446	9,910	19,000
Plus: provision for income tax expense (benefit)	4,252	6,795	3,471	1,142	(13,728)
Pre-provision net revenue (loss) (PPNR)	33,608	35,857	33,875	27,933	(42,892)
Plus: non-routine noninterest expense items	1,977	1,192	534	15,148	5,672
Plus (less): non-routine noninterest income items	180	73	(2,863)	(5,864)	68,484
Core pre-provision net revenue (Core PPNR)	\$ 35,765	\$ 37,122	\$ 31,546	\$ 37,217	\$ 31,264
Total noninterest income (loss)	\$ 17,291	\$ 19,778	\$ 19,525	\$ 23,684	\$ (47,683)
(Plus) Less: Non-routine noninterest income (loss) items:					
Derivatives (losses), net ⁽²⁾	(1,383)	(1,852)	—	—	—
Securities gains (losses), net ⁽³⁾	1,203	1,779	64	(8,200)	(68,484)
Gain on sale of loans ⁽⁴⁾	—	—	2,799	—	—
Gain on sale of Houston Franchise ⁽⁵⁾	—	—	—	12,636	—
Gains on early extinguishment of FHLB advances, net	—	—	—	1,428	—
Total non-routine noninterest income (loss) items	\$ (180)	\$ (73)	\$ 2,863	\$ 5,864	\$ (68,484)
Core noninterest income	\$ 17,471	\$ 19,851	\$ 16,662	\$ 17,820	\$ 20,801
Total noninterest expense	\$ 77,835	\$ 74,400	\$ 71,554	\$ 83,386	\$ 76,208
Less: non-routine noninterest expense items					
Non-routine noninterest expense items:					
Losses on loans held for sale carried at the lower of cost or fair value ⁽⁶⁾	881	—	—	12,642	—
Net losses on sale and valuation expense on other real estate owned ⁽⁷⁾	516	822	534	—	5,672
Amerant Mortgage downsize costs ⁽⁸⁾	580	370	—	—	—
Legal, broker fees and other costs ⁽⁵⁾	—	—	—	2,506	—
Total non-routine noninterest expense items	\$ 1,977	\$ 1,192	\$ 534	\$ 15,148	\$ 5,672
Core noninterest expense	\$ 75,858	\$ 73,208	\$ 71,020	\$ 68,238	\$ 70,536

AMERANT

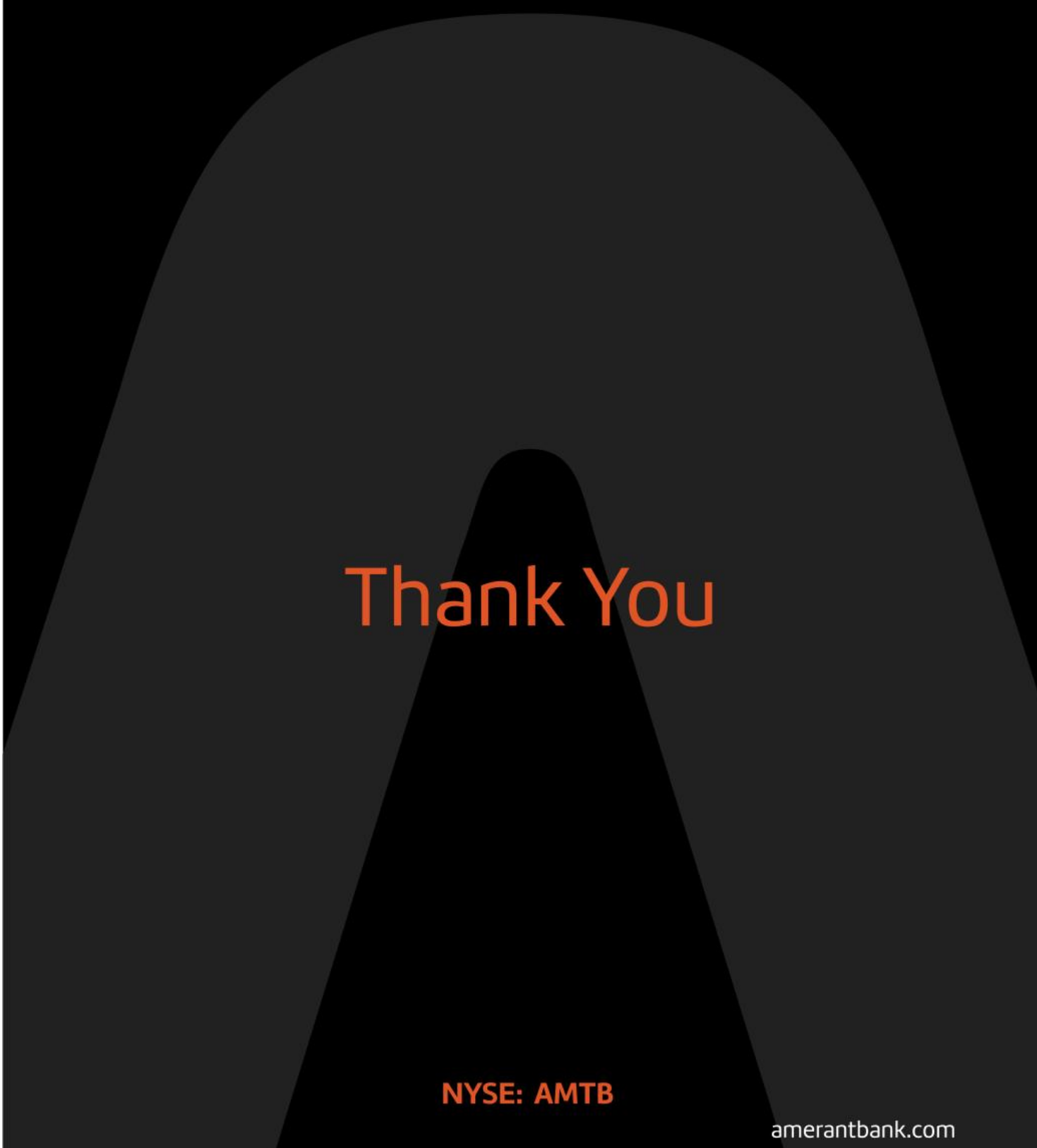
(in thousands, except percentages and per share amounts)	Three Months Ended,				
	September 30, 2025	June 30, 2025	March 31, 2025	December 31, 2024	September 30, 2024
Net income (loss) attributable to Amerant Bancorp Inc.	\$ 14,756	\$ 23,002	\$ 11,958	\$ 16,881	\$ (48,164)
Plus after-tax non-routine items in noninterest expense:					
Non-routine items in noninterest expense before income tax effect	1,977	1,192	534	15,148	5,672
Income tax effect ⁽⁹⁾	(445)	(272)	(120)	(3,409)	(1,332)
Total after-tax non-routine items in noninterest expense	1,532	920	414	11,739	4,340
Plus (less) after-tax non-routine items in noninterest income:					
Non-routine items in noninterest income (loss) before income tax effect	180	73	(2,863)	(5,864)	68,484
Income tax effect ⁽⁹⁾	(43)	(11)	644	(1,596)	(15,411)
Total after-tax non-routine items in noninterest income (loss)	137	62	(2,219)	(7,460)	53,073
Core net income	\$ 16,425	\$ 23,984	\$ 10,153	\$ 21,160	\$ 9,249
Basic earnings (loss) per share	\$ 0.35	\$ 0.55	\$ 0.28	\$ 0.40	\$ (1.43)
Plus: after tax impact of non-routine items in noninterest expense	0.04	0.02	0.01	0.28	0.13
(Less) plus: after tax impact of non-routine items in noninterest income (loss)	—	—	(0.05)	(0.18)	1.57
Total core basic earnings per common share	\$ 0.39	\$ 0.57	\$ 0.24	\$ 0.50	\$ 0.27
Diluted earnings (loss) per share ⁽¹⁰⁾	\$ 0.35	\$ 0.55	\$ 0.28	\$ 0.40	\$ (1.43)
Plus: after tax impact of non-routine items in noninterest expense	0.04	0.02	0.01	0.28	0.13
(Less) plus: after tax impact of non-routine items in noninterest income (loss)	—	—	(0.05)	(0.18)	1.57
Total core diluted earnings per common share	\$ 0.39	\$ 0.57	\$ 0.24	\$ 0.50	\$ 0.27
Net income (loss) / Average total assets (ROA)	0.57 %	0.90 %	0.48 %	0.67 %	(1.92)%
Plus: after tax impact of non-routine items in noninterest expense	0.06 %	0.04 %	0.02 %	0.46 %	0.18 %
(Less) plus: after tax impact of non-routine items in noninterest income (loss)	0.01 %	— %	(0.09)%	(0.30)%	2.11 %
Core net income / Average total assets (Core ROA)	0.64 %	0.94 %	0.41 %	0.83 %	0.37 %
Net income (loss)/ Average stockholders' equity (ROE)	6.21 %	10.06 %	5.32 %	7.38 %	(24.98)%
Plus: after tax impact of non-routine items in noninterest expense	0.64 %	0.40 %	0.19 %	5.13 %	2.25 %
Plus (less) : after tax impact of non-routine items in noninterest income (loss)	0.06 %	0.03 %	(0.99)%	(3.26)%	27.53 %
Core net income / Average stockholders' equity (Core ROE)	6.91 %	10.49 %	4.52 %	9.25 %	4.80 %
Efficiency ratio	69.84 %	67.48 %	67.87 %	74.91 %	228.74 %
(Less) plus: impact of non-routine items in noninterest expense and noninterest income (loss)	(1.88)%	(1.13)%	1.37 %	(10.20)%	(159.45)%
Core efficiency ratio	67.96 %	66.35 %	69.24 %	64.71 %	69.29 %

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(in thousands, except percentages, share data and per share amounts)

	September 30, 2025	June 30, 2025	March 31, 2025	December 31, 2024	September 30, 2024
Stockholders' equity	\$ 944,940	\$ 924,286	\$ 906,263	\$ 890,467	\$ 902,888
Less: goodwill and other intangibles ⁽¹¹⁾	(23,784)	(24,016)	(24,135)	(24,314)	(24,366)
Tangible common stockholders' equity	\$ 921,156	\$ 900,270	\$ 882,128	\$ 866,153	\$ 878,522
Total assets	10,410,199	10,334,678	10,169,688	9,901,734	10,353,127
Less: goodwill and other intangibles ⁽¹¹⁾	(23,784)	(24,016)	(24,135)	(24,314)	(24,366)
Tangible assets	\$ 10,386,415	\$ 10,310,662	\$ 10,145,553	\$ 9,877,420	\$ 10,328,761
Common shares outstanding	41,265,378	41,748,434	41,952,590	42,127,316	42,103,623
Tangible common equity ratio	8.87 %	8.73 %	8.69 %	8.77 %	8.51 %
Stockholders' book value per common share	\$ 22.90	\$ 22.14	\$ 21.60	\$ 21.14	\$ 21.44
Tangible stockholders' equity book value per common share	\$ 22.32	\$ 21.56	\$ 21.03	\$ 20.56	\$ 20.87

- (1) Includes provision for credit losses on loans and provision for loan contingencies. See Footnote 7 in Exhibit 1 - Selected Financial Information for more details.
- (2) In the three months ended September 30, 2025 and June 30, 2025, includes net unrealized losses in connection with to-be-announced (TBA) mortgage back-securities (MBS) derivative contracts. We enter into these contracts to economically offset changes in market valuation on the trading securities portfolio.
- (3) In the third quarter of 2024, the Company executed an investment portfolio repositioning which resulted in a total pre-tax net loss of \$68.5 million during the same period. The investment portfolio repositioning was completed in early October 2024 resulting in an additional \$8.1 million in losses in the fourth quarter of 2024.
- (4) In the three months ended March 31, 2025, includes gain on sale of \$3.2 million, related to the sale of a loan that had been charged off in prior periods.
- (5) In the three months ended December 31, 2024, amounts shown are in connection with the sale of the Company's Houston franchise which were disclosed on a Form 8-K on April 17, 2024 (the "Houston Transaction").
- (6) In the three months ended September 30, 2025, includes loss on sale of \$0.9 million related to the sale of one Substandard owner occupied loan with an outstanding balance of \$30.4 million at the time of sale. In the three months ended December 31, 2024, includes loss on sale of \$12.6 million, including transaction costs, related to the sale of a portfolio of 323 business-purpose, investment property, residential mortgage loans with a balance of approximately \$71.4 million.
- (7) In the three months ended June 30, 2025, includes a net loss on the sale of two OREO properties of \$0.8 million. The three months ended September 30, 2025, March 31, 2025 and September 30, 2024 include an OREO valuation expense of \$0.5 million, \$0.5 million and \$5.7 million, respectively.
- (8) In the three months ended September 30, 2025 and June 30, 2025, includes salaries and employee benefit expenses in connection with the Amerant Mortgage downsizing. See First Quarter Earnings Presentation filed on April 24, 2025 for more information.
- (9) In the three months ended March 31, 2025, amounts were calculated based upon the effective tax rate for the period of 22.50%. For all of the other periods shown, amounts represent the difference between the prior and current period year-to-date tax effect.
- (10) See 2024 Form 10-K for more information on potential dilutive instruments and its impact on diluted earnings per share computation.
- (11) At September 30, 2025, June 30, 2025, March 31, 2025, December 31, 2024 and September 30, 2024, other intangible assets primarily consist of naming rights of \$1.6 million, \$1.6 million, \$1.9 million, \$2.0 million and \$2.1 million, respectively, and mortgage servicing rights ("MSRs") of \$1.4 million, \$1.5 million, \$1.4 million, \$1.5 million and \$1.4 million, respectively. Other intangible assets are included in other assets in the Company's consolidated balance sheets.

A large, stylized letter 'A' composed of two overlapping, rounded triangular shapes. The top triangle is a dark gray, and the bottom triangle is a slightly lighter shade of gray. The background is solid black.

Thank You

NYSE: AMTB

amerantbank.com

