

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549

FORM 8-K

CURRENT REPORT
PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Date of Report (Date of earliest event reported): February 11, 2026

AMERANT

Amerant Bancorp Inc.
(Exact name of registrant as specified in its charter)

Florida
(State or other jurisdiction
of incorporation)

001-38534
(Commission
file number)

65-0032379
(IRS Employer
Identification Number)

220 Alhambra Circle
Coral Gables, Florida
(Address of principal executive offices)

(305) 460-8728
(Registrant's telephone number, including area code)

33134
(Zip Code)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
 Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
 Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
 Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

Title of each class
Class A Common Stock

Trading Symbols
AMTB

Name of exchange on which registered
New York Stock Exchange

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Item 7.01 Regulation FD Disclosure

The slide presentation attached hereto as Exhibit 99.1, and incorporated herein by reference, will be presented to certain existing investors and prospective investors of Amerant Bancorp Inc. (the “Company”) on February 12, 2026, and may be used by the Company in various other presentations to existing and prospective investors and to analysts on or after the date of this Current Report on Form 8-K.

In accordance with General Instruction B.2 of Form 8-K, the information in this Item 7.01 of this Current Report on Form 8-K, including Exhibit 99.1 attached hereto, shall not be deemed “filed” for purposes of Section 18 of the Securities Exchange Act of 1934, as amended, or otherwise subject to the liabilities of that section, nor shall it be deemed incorporated by reference in any filing under the Securities Act of 1933, as amended, or the Securities Exchange Act of 1934, as amended, except as shall be expressly set forth by specific reference in such a filing.

Item 9.01 Financial Statements and Exhibits

Number	Exhibit
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99.1	Investor Presentation to be used beginning February 11, 2026
104	Cover Page Interactive Data File (embedded within the Inline XBRL document)

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Date: February 11, 2026

Amerant Bancorp Inc.

By:

/s/ Julio V. Pena

Name: Julio V. Pena

Title: Executive Vice President,
Associate General Counsel and Corporate Secretary

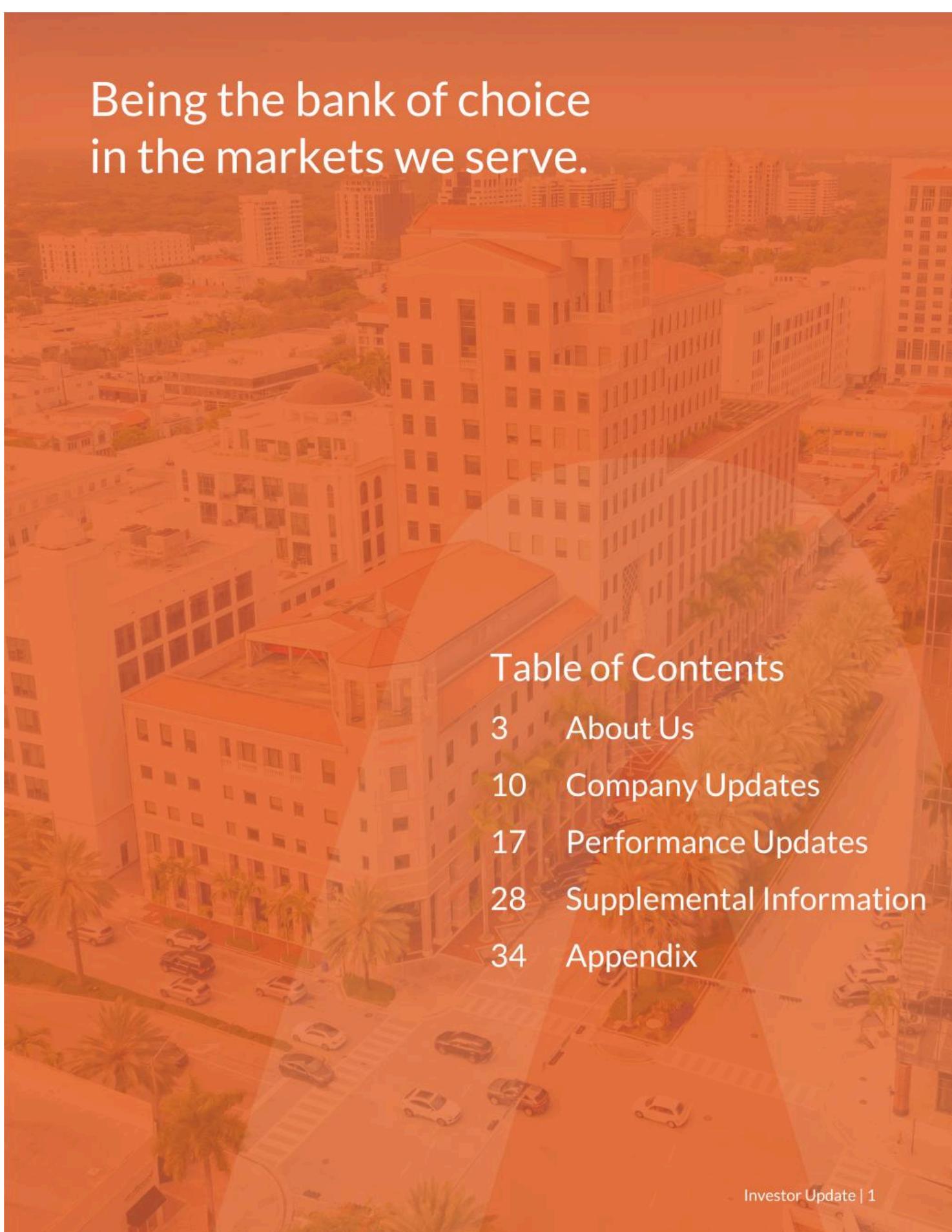
AMERANT

Investor Update

February 11, 2026

NYSE: AMTB

amerantbank.com



Being the bank of choice
in the markets we serve.

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Important Notices and Disclosures

Forward-Looking Statements

This presentation contains "forward-looking statements" including statements with respect to the Company's objectives, expectations and intentions and other statements that are not historical facts. Examples of forward-looking statements include but are not limited to: our future operating or financial performance, including revenues, expenses, expense savings, income or loss and earnings or loss per share, and other financial items; statements regarding expectations, plans or objectives for future operations, products or services, and our expectations on loan recoveries or reaching positive resolutions on problem loans. All statements other than statements of historical fact are statements that could be forward-looking statements. You can identify these forward-looking statements through our use of words such as "may," "will," "anticipate," "assume," "should," "indicate," "would," "believe," "contemplate," "expect," "estimate," "continue," "plan," "point to," "project," "could," "intend," "target," "goals," "outlook," "modeled," "dedicated," "create," and other similar words and expressions of the future. Forward-looking statements, including those relating to our beliefs, plans, objectives, goals, expectations, anticipations, estimates and intentions, involve known and unknown risks, uncertainties and other factors, which may be beyond our control, and which may cause the Company's actual results, performance, achievements, or financial condition to be materially different from future results, performance, achievements, or financial condition expressed or implied by such forward-looking statements. You should not rely on any forward-looking statements as predictions of future events. You should not expect us to update any forward-looking statements, except as required by law. All written or oral forward-looking statements attributable to us are expressly qualified in their entirety by this cautionary notice, together with those risks and uncertainties described in "Risk factors" in our annual report on Form 10-K for the fiscal year ended December 31, 2024 filed on March 5, 2025, and in our other filings with the U.S. Securities and Exchange Commission (the "SEC"), which are available at the SEC's website www.sec.gov.

Interim Financial Information

Unaudited financial information as of and for interim periods, including the three month periods ended March 31, June 30 and September 30, 2025, and the three month period ended December 31, 2025, may not reflect our results of operations for our fiscal year ended, or financial condition as of December 31, 2025, or any other period of time or date.

Non-GAAP Financial Measures

The Company supplements its financial results that are determined in accordance with accounting principles generally accepted in the United States of America ("GAAP") with non-GAAP financial measures, such as "pre-provision net revenue (PPNR)", "core pre-provision net revenue (Core PPNR)", "core noninterest income", "core noninterest expense", "core net income", "core earnings per share (basic and diluted)", "core return on assets (Core ROA)", "core return on equity (Core ROE)", "core efficiency ratio", "tangible common equity ratio", and "tangible stockholders' equity (book value) per common share". This supplemental information is not required by, or is not presented in accordance with GAAP. The Company refers to these financial measures and ratios as "non-GAAP financial measures". We use certain non-GAAP financial measures, including those mentioned above, both to explain our results to shareholders and the investment community and in the internal evaluation and management of our business. Management believes that these supplementary non-GAAP financial measures and the information they provide are useful to investors since these measures permit investors to view our performance using the same tools that our management uses to evaluate our past performance and prospects for future performance. While we believe that these non-GAAP financial measures are useful in evaluating our performance, this information should be considered as supplemental and not as a substitute for or superior to the related financial information prepared in accordance with GAAP. Additionally, these non-GAAP financial measures may differ from similar measures presented by other companies. Appendix 1 reconciles these non-GAAP financial measures to reported results.

About Us

About Us

Financial and non-financial information provided here is as of December 31, 2025.

History	Founded in 1979 Completed IPO in December 2018 Rebranded as Amerant in June 2019
Team Members	694 FTEs
Assets	\$9.8 billion
Deposits	\$7.8 billion
AUM	\$3.3 billion under management/custody



Our Investment Proposition

- ▶ Established **franchise with high scarcity value**; presence in attractive, high-growth markets of South Florida, Tampa and Central Florida.
- ▶ Vertically-integrated platform to serve LATAM clients
- ▶ Strong and diverse deposit base; organic, relationship-first focus
- ▶ Company focus is on the execution of strategic plan to unlock sustainable and profitable growth
 - Completed core conversion; now operating with a new, fully integrated, state-of-the-art core tech system, enabling us to better serve our customers and team members
 - Completed exit of non-core markets (NY and TX); focusing on organic growth in Florida
 - Continue to selectively invest in both business development and credit risk management talent to drive incremental growth
 - Branch network in place to support future growth in Florida
 - Digital transformation efforts well underway

We have the strong foundation to enable us to become a consistent top-quartile performer as Florida's bank of choice.

Our Mission, Vision, and Precepts

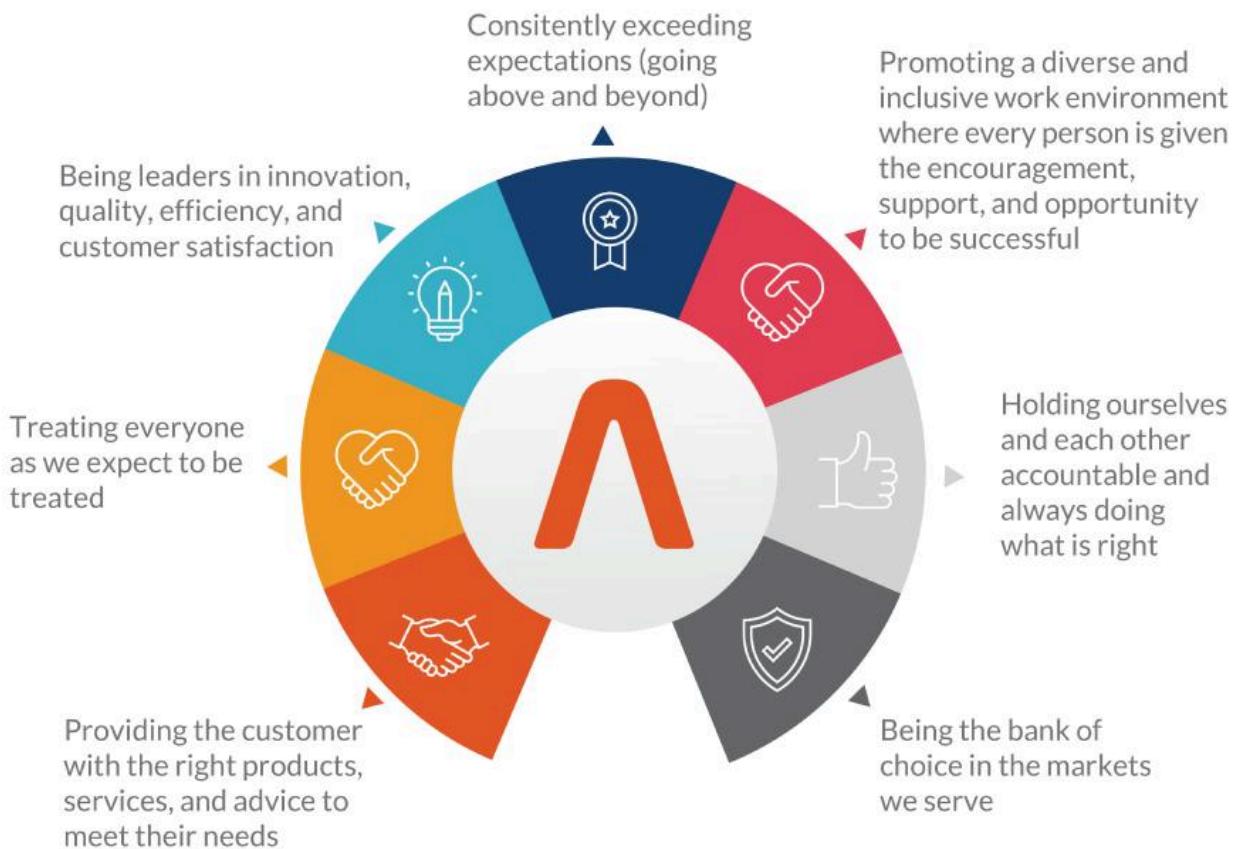
Mission

To provide our customers with the products, services and advice they need to achieve financial success, through our diverse, inclusive and motivated team that is personally involved with the communities we serve, all of which result in increased shareholder value.

Vision

To be the bank of choice in the markets we serve.

Precepts



Experienced Leadership Team



Carlos Lafigliola

Director and Interim Chief Executive Officer

Carlos Lafigliola was appointed Interim CEO and Director in November 2025 after having served as Senior Executive Vice President, Chief Operating Officer (COO) since June 2023, where he was responsible for Amerant's loan and deposit operations, project management, technology services, facilities, and digital.



Sharymar Calderón

SEVP, Chief Financial Officer

Sharymar Calderón was appointed Executive Vice President, Chief Financial Officer (CFO) in June 2023 and Senior Executive Vice President in November 2024. She is responsible for Amerant's financial management, including treasury, financial reporting and accounting, financial planning and analysis, strategy, investor relations, vendor management and procurement, internal controls and corporate tax. Prior to her appointment as CFO, she served as Amerant's Head of Internal Audit.



Alberto Capriles

SEVP, Chief Risk Officer

Alberto Capriles was appointed Senior Executive Vice President in January 2023 and named Chief Risk Officer in February 2018. He is responsible for all enterprise risk management oversight, including credit, market, operational and information security risk. Prior to his appointment as CRO, he served in various leadership roles with Mercantil Servicios Financieros (MSF) since 1995.



Lee Ann Cragg

SEVP, Chief Credit Officer

Lee Ann Cragg serves as Senior Executive Vice President, Chief Credit Officer. In this role, she oversees Credit Services, Credit Risk, and Special Assets ensuring strong credit quality, regulatory excellence, and disciplined risk management across all portfolios. She brings more than 15 years of commercial banking and credit risk experience and has been a strategic leader within Amerant's Commercial and Industrial (C&I) Credit department since joining the organization.



Tony Eelman

SEVP, Chief Product Officer

Tony Eelman serves as Chief Product Officer where he leads enterprise product strategy and development across the bank's lending and financial services platforms. He is responsible for aligning product design, technology enablement, and go-to-market execution to deliver client-focused solutions that support sustainable growth.

Experienced Leadership Team



Mike Nursey
SEVP, Chief Domestic Banking Officer

Mike Nursey serves as Senior Executive Vice President, Chief Domestic Banking Officer. In this role, he leads Commercial Banking, Corporate Banking, and Commercial Real Estate, while also assuming leadership of Retail & Private Client Banking and Business Banking. Mike joined Amerant in June 2024 as Central Florida Market President, leading the bank's expansion efforts in the Tampa market. Prior to joining Amerant, he served as North Florida Market President and Florida Middle Market Executive at TD Bank, and previously held Commercial Banking executive roles at Regions Bank.



Pedro Parra
SEVP, Chief International Banking Officer

Pedro Parra serves as Senior Executive Vice President, Chief International Banking Officer. In this role, he leads Amerant's international banking platform, overseeing Private and Corporate Banking, Wholesale Banking, Onboarding, and Client Services. He is responsible for Amerant's strategic focus on strengthening and expanding its international client relationships. He was most recently SEVP, Head of International Banking and has held multiple leadership roles since joining Amerant in 2000.



Adrian Rodriguez
EVP, Interim Chief Operating Officer

Adrian Rodriguez serves as Executive Vice President, Interim Chief Operating Officer since November 2025. In his role, he oversees the bank's core operating functions, including loan and credit operations, deposit and payment operations, information technology, facilities management, project management, and digital innovation. Most recently, he served as Head of Loan Operations beginning in 2022 where he played a key part in strengthening operational controls, enhancing efficiency, and supporting the bank's growth initiatives.



Mariola Sanchez
SEVP, Chief Administrative Officer

Mariola Triana Sanchez was appointed Chief Administrative Officer in April 2025 after having served as Chief People Officer ("CPO") since June 2022. She serves as Amerant's General Counsel and oversees human resources, legal, corporate communications, community relations, and sustainability.

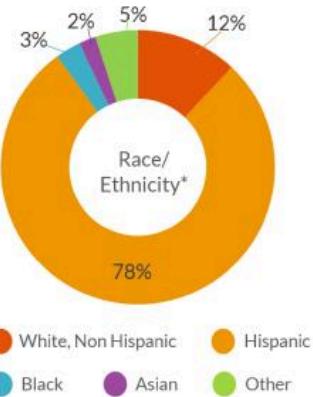
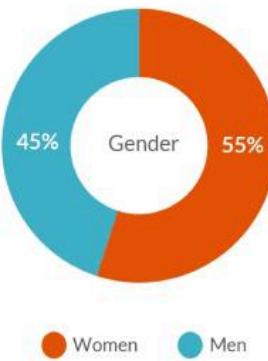
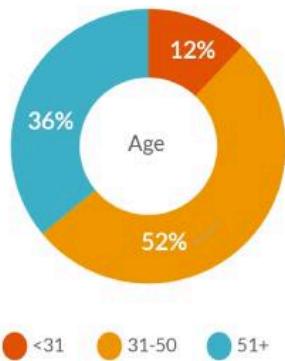


Laura Rossi
EVP, Head of Investor Relations & Strategy

Laura Rossi serves as Executive Vice President, Head of Investor Relations & Strategy. In this role, she spearheads Amerant's relationship with the investment community and rating agencies, as well as the Company's strategic planning and execution process. She served as Project Manager for the Company's spin-off and IPO in 2018, and has held various roles since joining Amerant in 2005.

Our Team

Workforce Demographics as of 12/31/25



Most Loved Workplace® released the 2025 America's Top 100 Most Loved Workplaces®. The rankings, published in the Wall Street Journal, highlight 100 organizations across industries that are transforming employee experience and redefining workplace culture. Amerant Bank was ranked #29 on this prestigious list, moving up 12 spots from 2024 and making this the fourth consecutive year the Bank has been recognized.



Company Updates

Recent Developments

Executive Transition

- ▶ Accelerating progress of our strategy under new leadership
 - Carlos Iafigliola was named Interim CEO and Director in November 2025, after serving as COO. Carlos has 20 years of experience at Amerant, including having served as CFO. He has over three decades of experience in the financial services industry, in diverse markets.
- ▶ In connection with the transition, Odilon Almeida Jr., former Lead Independent Director, was appointed Board Chairman.
- ▶ Board and management are fully aligned with and committed to the strategy - focusing on execution particularly on improving credit quality and enhancing our cost structure, supported by robust risk management.
- ▶ Priorities continue to be strengthening asset quality, improving efficiencies through controlled expenses, deepening deposit relationships, reigniting loan growth, maintaining strong capital, and achieving stated profitability goals and shareholder returns.

Leadership Update

- ▶ Simplified our business and operating structures to reflect our dual focus on Domestic and International clients
 - Mike Nursey has been appointed SEVP, Chief Domestic Banking Officer. He is a seasoned leader with over 35 years of banking experience and is well-known and respected in the Florida marketplace.
 - Pedro Parra has been appointed SEVP, Chief International Banking Officer. His leadership supports Amerant's strategic focus on strengthening and expanding its international client relationships. He was most recently Head of International Banking and has held multiple leadership roles since joining Amerant in 2000.
 - Continue adding business talent for both domestic and international growth
- ▶ Centralized all products and teams under a single EMC member to strengthen synergies and deliver optimal support across business lines
 - Tony Eelman has been appointed SEVP, Chief Product Officer. He is responsible for aligning product design, technology enablement and go-to market execution. Prior to joining Amerant Bank, he served as President of Amerant Mortgage.

1Q26 and Full-Year 2026 Outlook

- ▶ Balance Sheet
 - Loan balances as of 1Q26 projected at similar levels as 4Q25 as exits of credits would offset loan production. Annualized growth estimated between 7 to 9% with the higher end driven by funding of existing lines.
 - Projected deposit growth expected to match loan growth; continued focus on improving ratio of noninterest bearing to total deposits
- ▶ Income Statement
 - Net interest margin projected to be in the 3.65-3.70% range
 - Projected expenses of approximately \$70-\$71 million in the first half of 2026, progressively reducing to \$67-68 million at the end of the year
- ▶ Capital Management
 - Will continue execution of prudent capital management, balancing between retaining capital for growth, and buybacks and dividends to enhance returns
 - The Board authorized a new share repurchase program (the “2026 Repurchase Program”), pursuant to which the Company may purchase, from time to time, up to an aggregate amount of \$40 million of its shares of Class A common stock. The 2026 Repurchase Program will be effective until December 31, 2026.

Cost Reduction Initiatives

- ▶ Targeted expense reduction initiatives include, but are not limited to:
 - Assessing vendor relationships, renegotiating contracts, and reviewing external professional services to ensure we’re getting the best possible value
 - Shifting selected tasks in-house where it makes sense, improving efficiency while maintaining quality

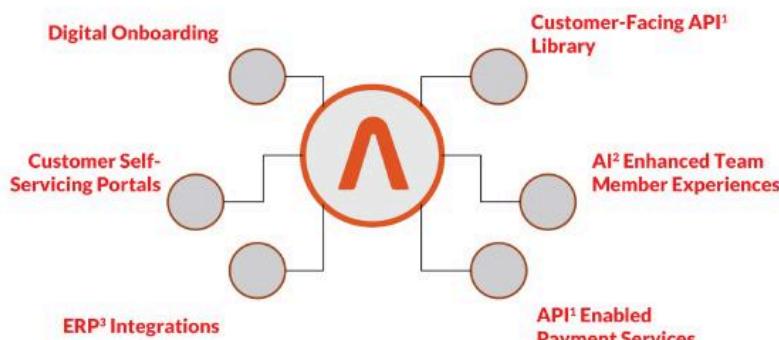
Completed comprehensive credit review; heightened emphasis on reducing non-performing assets

- ▶ Approximately 85% of the commercial loan portfolio has already been reviewed, resulting in a comprehensive assessment of our loan portfolio. The residual \$1.2 billion of the commercial portfolio not reviewed in 4Q25 consisted of individual loans below \$3 million that are monitored through payment and credit score performance, loans originated in 2025 that will be reviewed in 2026 upon receipt of updated financial information, and other loans secured with cash or securities.
- ▶ Focused on restoring predictability to our loan portfolio's credit performance. We've taken a decisive approach to review our loan portfolio and worked diligently on the resolution of our credit issues to improve asset quality. We are focused on aligning our credit portfolio with our strategic objectives, such as targeting exits from non-core markets and large exposures, as well as avoiding migration into criticized buckets.
- ▶ Continuing efforts to resolve criticized loans with all-hands-leadership weekly meeting to address special assets as a working group to monitor and drive progress.
- ▶ Aligned necessary personnel to proactively address upcoming covenant testing and financial statement updates as well as driving prudent and expeditious resolution.
- ▶ Have made significant progress to improve our risk selection practices by making disciplined decisions aligned with our risk appetite.
- ▶ Closed on 4 of the 5 loan sales on loans previously disclosed as transferred to held-for-sale, and the remaining loan is under contract and scheduled to close prior to quarter end.

Digital Transformation

Groundwork is set post FIS conversion for Amerant to continue enhancing digital capabilities and achieve core results.

- ▶ Completed successful technology reorganization.
- ▶ Enhanced payment capabilities for commercial and consumer clients.
- ▶ New FIS technology framework gives us the ability to grow organically and inorganically through acquisitions.
- ▶ FIS technology framework has given us a chance to clean and improve data quality to lay foundational steps for improved cross-sell, AI, and efficiency enhancements.



¹ API: Application Programming Interface for integration purposes, ² Artificial Intelligence to increase efficiency, ³ Enterprise Resource Planning accounting systems to increase payment and TM capabilities.

We've identified a wealth of opportunities by understanding our data and we are currently in the process of implementing plans to capture those opportunities.

Amerant's digital focus has aligned with the bank strategy to "strengthen our core," now with a "digital-forward" outlook that is secure and transparent with evolving banking regulations.

- ▶ Build upon new technology ecosystem to solidify and future-proof our evolving technology stack with a focus on deepening customer relationships through integrations and data, while creating on-going internal efficiencies.
- ▶ Expand digital cross-sell and marketing capabilities.
- ▶ Continue to focus on digital deposit onboarding for domestic and international clients.
- ▶ Leverage AI for enhanced decision-making, and improved efficiencies in Risk, BSA, and Sales.

Right-sizing partnerships to maximize impact

Unlocking the full potential of Sports Partnerships while prioritizing profitability



Amerant Bank x
Florida Panthers:
A Championship
Partnership



Amerant Bank x Tampa Bay Rays:
Expanding Our Presence in Tampa



Amerant Bank x
Miami Dolphins:
A Touchdown on any
field



New Banking Center & Regional Office Updates

► Miami



Bay Harbor Islands
1050 Kane Concourse
Opened January 2026



Miami Beach
41st Street
Opened September 2025

► Tampa

Downtown Tampa
501 E Jackson Street
Opened in October 2025

St. Petersburg
Planned for 2026



► West Palm Beach Banking Center and Regional Corporate Office

West Palm Beach
Opened September 2025



New Banking Center Performance Update

Balances as of December 31, 2025 (\$ in millions)

Banking Center	Opening Date	As of September 30, 2025		As of December 31, 2025	
		Total Deposits	Total Loans	Total Deposits	Total Loans
Key Biscayne	6/26/2023	\$101	\$15	\$100	\$15
W. Kennedy Tampa	2/1/2024	\$38	\$8	\$61	\$10
Las Olas	3/5/2024	\$86	\$25	\$109	\$26
Palm Beach	4/14/2025	\$45	\$18	\$59	\$26
Downtown Miami	4/26/2024	\$175	\$102	\$172	\$113
Miami Beach	9/11/2025	\$5	\$—	\$8	\$2
Downtown Tampa	10/16/2025	\$—	\$—	\$16	\$—

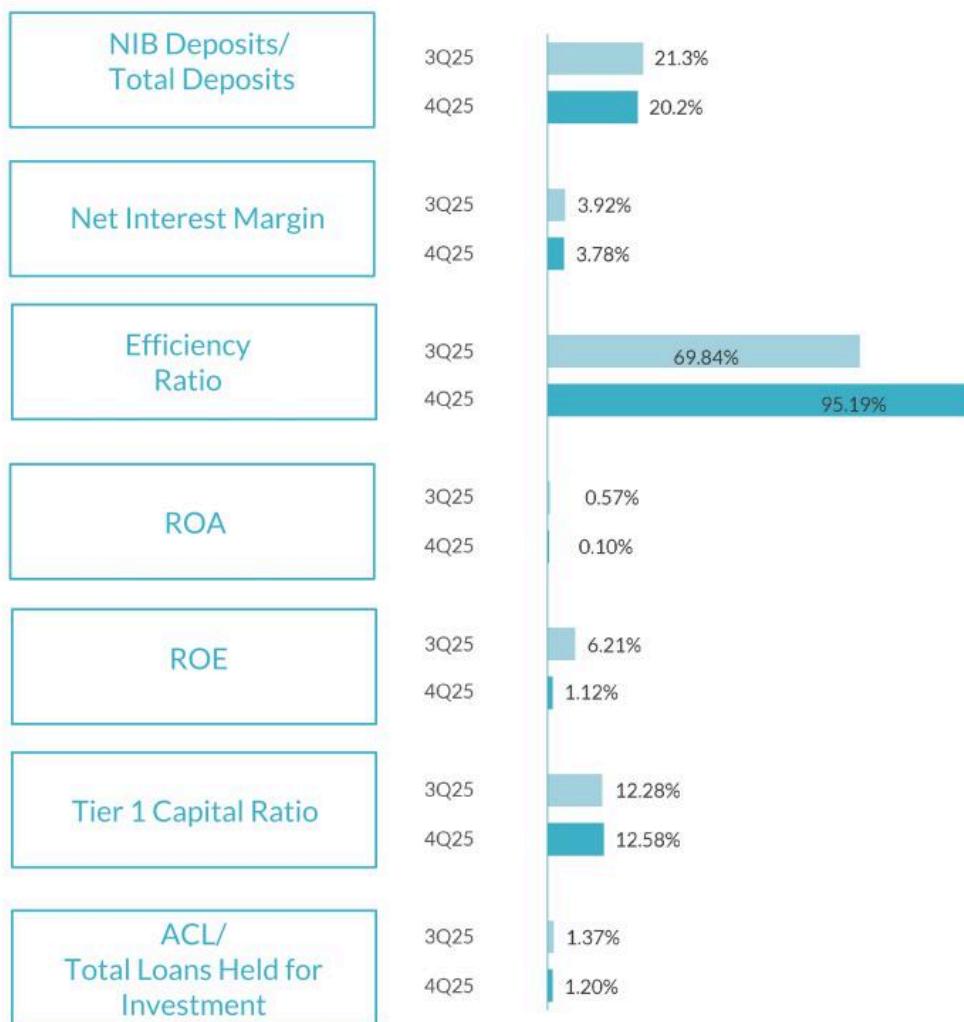
Total deposit and loan balances reflect Retail and Business Banking, Private Banking and International Banking (in-branch only) accounts booked and excludes commercial balances.

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Performance Updates

Key Performance Metrics

(as of December 31, 2025)



Excluding non-core items (\$29.2 million in non-core noninterest expenses and \$5.3 million in non-core noninterest income), the core metrics were as follows during 4Q25:

- Core Efficiency Ratio* was 72.58% compared to 67.96% in 3Q25
- Core ROA* was 0.84% compared to 0.64% in 3Q25
- Core ROE* was 8.98% compared to 6.91% in 3Q25

Other Highlights 4Q25

Loan to deposit ratio was 86.01% compared to 83.63% in 3Q25

Total deposits remained stable

All capital ratios substantially above “well-capitalized” levels

* Non-GAAP Financial Measure. See Appendix 1 for a reconciliation to GAAP measures.

Deposit Composition

(as of December 31, 2025)

Deposit Composition

(\$ in millions, except for percentages)



(1) Brokered Deposits : There were \$9 million and \$60 million in brokered transaction deposits in 2Q25 and 1Q25, respectively, while there were none in 3Q25 and 4Q24. In 4Q25, 3Q25, 2Q25, 1Q25 and 4Q24, brokered time deposits were \$436 million, \$550 million, \$635 million, \$635 million and \$702 million, respectively.

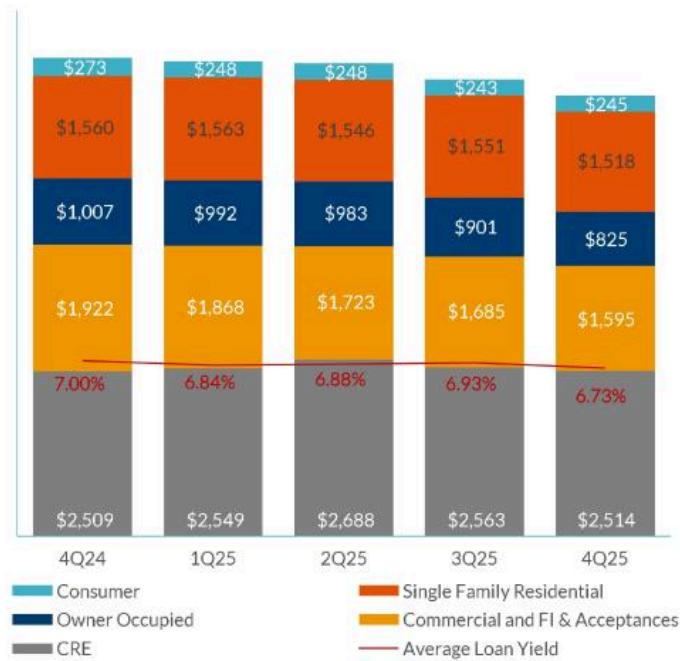
(2) Average deposit account balances calculated as of December 31, 2025

Loan Composition

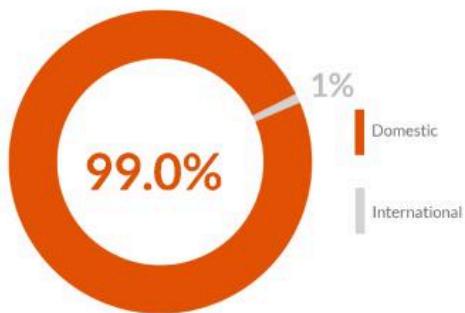
(as of December 31, 2025)

Loan Composition ⁽¹⁾

(\$ in millions, except for percentages)



Loans by Domicile ⁽¹⁾



Geographic Mix of Loans ⁽¹⁾



(1) 4Q25 and 1Q25 includes both mortgage loans held for sale carried at fair value and loans held for sale carried at the lower of cost or fair value. There were no loans held for sale in 3Q25, while all other periods include mortgage loans held for sale at fair value.

(2) Consists of international loans, primarily residential loans with U.S. collateral.

Non-Performing Assets

(as of December 31, 2025)

Non-Performing Assets (\$ in millions except for %)



Non-Performing Loans (\$ in millions)



Non-Performing Loans

Highlights

As of 4Q25 the NPLs had the following composition:

- \$78.3 million had real estate collateral with a weighted avg. LTV of 77% (Out of this portfolio, \$16.2 million was classified as held-for-sale)
- \$39.5 million were non-RE secured loans evaluated under enterprise valuation
- \$27.1 million were cashflow-dependent loans
- \$9.5 million were ABL monitored loans
- The remaining loans had other collaterals or were collectively evaluated



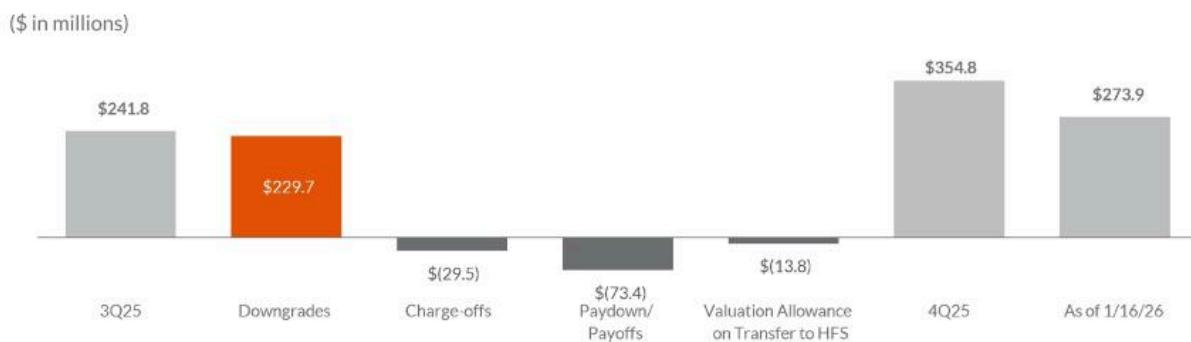
- After the Investor Update on December 30, 2025 and upon completion of the credit review, three additional Classified loans totaling \$17 million were placed in non-accrual status
- In 4Q25 we recorded a valuation allowance of \$3.6 million when transferring a \$20 million loan into held-for-sale
- In January 2026, the loan sale was completed reducing NPLs to \$155.2 million

Classified Loans

Highlights

As of 4Q25 the Classified loans had the following composition:

- \$218.8 million had real estate collateral with a weighted avg. LTV of 69% (Out of this portfolio, \$80.9 million were classified as held-for-sale)
- \$58.1 million were non-RE secured loans evaluated under enterprise valuation
- \$28.7 million were ABL monitored loans
- \$29.9 million were cashflow-dependent loans
- The remaining loans had other collaterals or were collectively evaluated



- After the Investor Update on December 30, 2025 and upon completion of the credit review, two additional loans totaling \$19 million were downgraded from Special Mention to Classified loans
- In 4Q25 we recorded a valuation allowance of \$13.8 million when transferring five loans totaling \$94 million into held-for-sale
- In January 2026, four loan sales closed totaling \$65.7 million. We continue to work on the exit of the remaining \$15.2 million credit, which is expected to occur in 1Q26. Classified loans net of HFS closed at \$274 million

Special Mention Loans

Highlights

As of 4Q25 the Special Mention loans had the following composition:

- \$97.5 million had real estate collateral with a weighted avg. LTV of 62%
- \$34.9 million were cashflow-dependent loans
- \$4.1 million were ABL monitored loans

(\$ in millions)



- After the Investor Update on December 30, 2025, and upon completion of the credit review, two loans totaling \$19 million were downgraded from Special Mention to Classified loans, reducing the Special Mention balance as of 4Q25 to \$137 million.
- Balances as of January 16, 2026 remained at \$137 million

Allowance for Credit Losses Composition

Allowance for Credit Losses Rollforward



Allowance for Credit Losses

(\$ in thousands)

Portfolios	Balance 3Q25	ReserveBuild (Release)	Balance 4Q25
Real Estate	\$24,384	\$(1,267)	\$23,117
Commercial	\$48,458	\$(14,105)	\$34,353
Consumer and Others	\$22,076	\$(270)	\$21,806
Total ACL	\$94,918	\$(15,642)	\$79,276

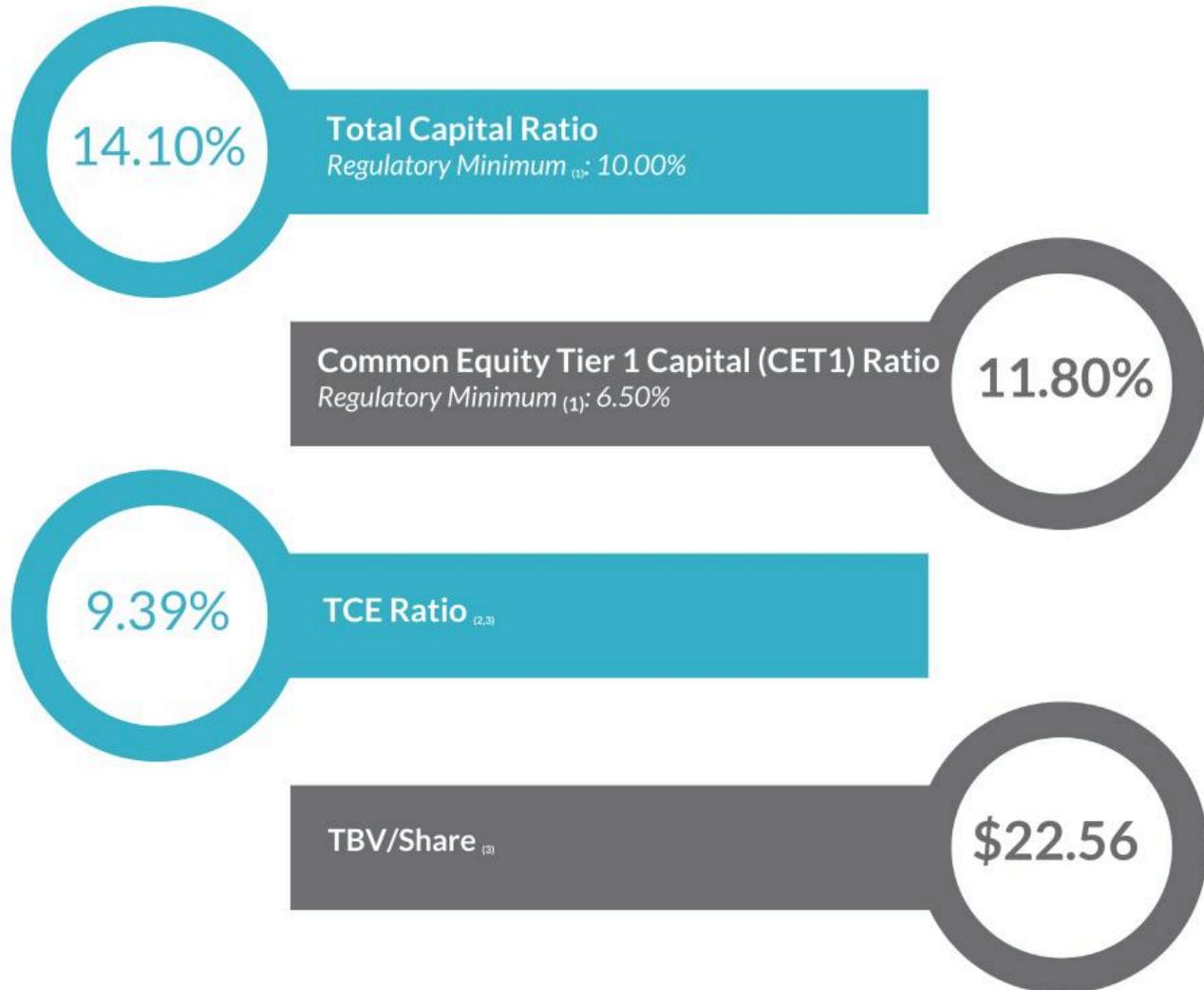
NCO-to-Average Total Loans Ratio

(% are annualized)

Period/Portfolio	CRE	Owner-Occupied	Single-Family Residential	Commercial	Financial Institutions	Consumer and Others	Total
4Q24	0.01%	—	—	0.11%	—	0.16%	0.26%
1Q25	—	0.01%	—	0.05%	—	0.16%	0.22%
2Q25	—	—	0.01%	0.77%	—	0.07%	0.86%
3Q25	0.07%	—	—	0.25%	—	0.07%	0.39%
4Q25	0.05%	—	—	0.98%	—	0.04%	1.07%

Capital

(as of December 31, 2025)



Capital Allocation Strategy

► Class A Common Stock Repurchase Program

Repurchased 737,334 shares for \$13.0 million (weighted average price of \$17.63 per share)

Return of capital to shareholders through quarterly cash dividend

► Declared a cash dividend of \$0.09 per common share on January 22, 2026 payable on February 27, 2026 to shareholders of record as of February 13, 2026

(1) Regulatory minimum to be considered "Well-Capitalized".

(2) TCE Ratio: Includes \$0.9 million accumulated unrealized losses net of taxes, compared to \$6.9 million in 3Q25

(3) Non-GAAP Financial Measure. See Appendix 1 for a reconciliation to GAAP.

Liquidity

(as of December 31, 2025)

Our standard liquidity management practices include:

- ▶ Semi-annual regular testing of lines of credit; satisfactory results have been obtained as of December 31, 2025
- ▶ Daily monitoring of Federal Reserve Bank account balances as well as large fund providers
- ▶ Daily analysis of lending pipeline and deposit gathering opportunities and their impact on cash flow projections
- ▶ Threshold associated with liquidity stress test scenarios
- ▶ Threshold for deposit concentration
- ▶ Limits on liquidity ratios
- ▶ Active collateral management of both loan and investment portfolios with lending facilities at FHLB and FRB
- ▶ 99.9% of the total securities portfolio has government guarantee

Available line of credit with the FED & FHLB as of 4Q25:

- ▶ Total advances with the FHLB were \$712 million.
- ▶ Borrowing capacity with the FED and FHLB is approximately \$2.9 billion, including both securities and loans as collateral.

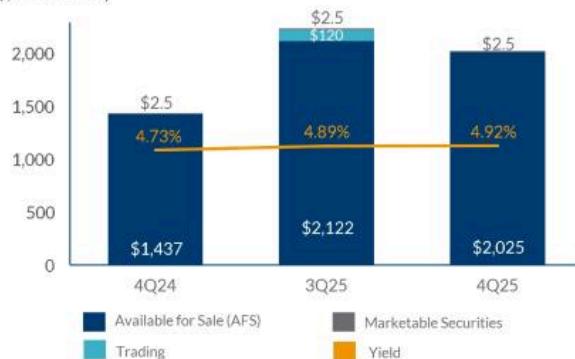
Additional actions that strengthen liquidity position:

- ▶ Strong level of cash on hand: \$409 million as of 4Q25 at the Federal Reserve Bank ("FRB") account.
- ▶ Continued efforts to improve ratio of uninsured deposits to total deposits by offering FDIC insurance through Insured Cash Sweep ("ICS").

Supplemental Information

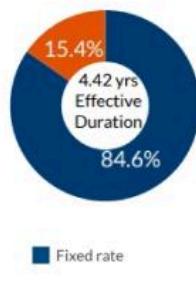
Investment Portfolio

Balances and Yields ⁽¹⁾
(\$ in millions)

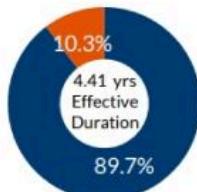


Fixed vs. Floating ⁽²⁾

SEPTEMBER 2025



DECEMBER 2025



Expected Prepayments & Maturities

(\$ in millions)



Common to charts above:

(1) Excludes Federal Reserve Bank and FHLB stock

(2) Hybrid investments are classified based on current rate (fixed or floating)

(3) Based on estimated prepayment speeds

Available for Sale Securities by Type

As of December 31, 2025, 99.9% of the Available for Sale portfolio consists of MBS issued or guaranteed by Government agencies and Government sponsored enterprises.

Net Interest Income and NIM

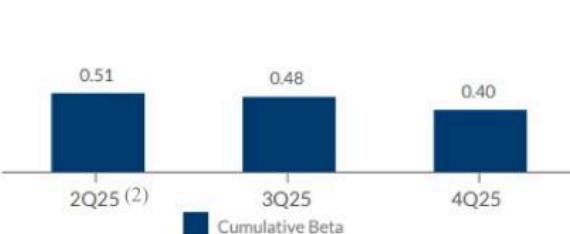
Net Interest Income (NII) and NIM (%)

(\$ in millions, except for percentages)



Interest-Bearing Deposits Beta Evolution ⁽¹⁾

(\$ in millions, except for percentages)



Cost of Funds

	4Q24	1Q25	2Q25	3Q25	4Q25
Cost of Deposits (Domestic)	3.39 %	3.18 %	3.14 %	3.00 %	2.96 %
Cost of Deposits (International)	1.38 %	1.31 %	1.26 %	1.19 %	1.11 %
Cost of FHLB Advances	4.04 %	4.04 %	4.04 %	4.00 %	3.90 %
Cost of Funds	2.94 %	2.78 %	2.69 %	2.57 %	2.51 %

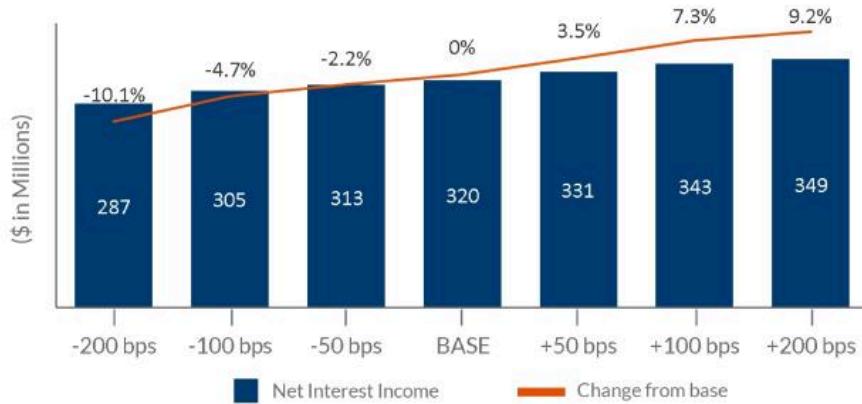
(1) Beta calculation does not include brokered deposits

(2) First interest rate cut in downward rate cycle took place in August 2024. Therefore, 3Q24 is the starting point for beta calculation.

Interest Rate Sensitivity

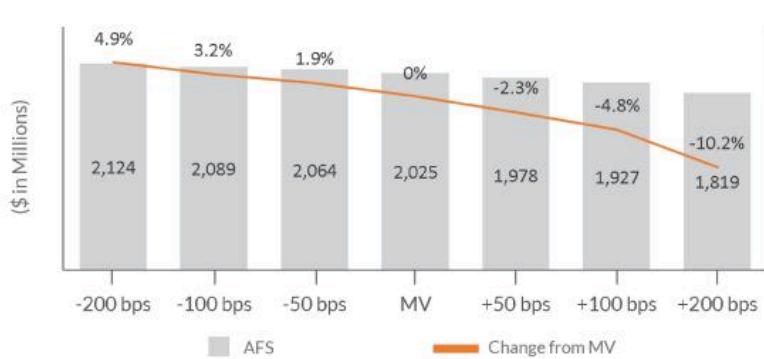
Impact on NII from Interest Rate Change ⁽¹⁾⁽²⁾

As of December 31, 2025

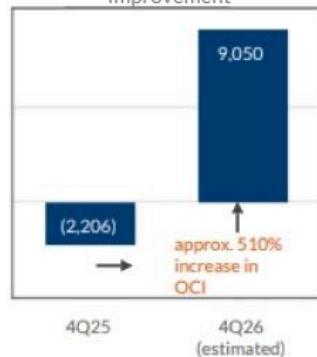


Impact on AFS from Interest Rate Change ⁽¹⁾

As of December 31, 2025



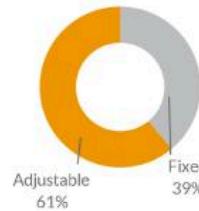
Expected pre-tax AOCI Improvement



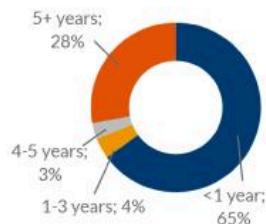
Loan Portfolio Details

As of December 31, 2025

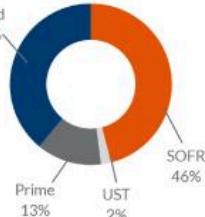
By Rate Type



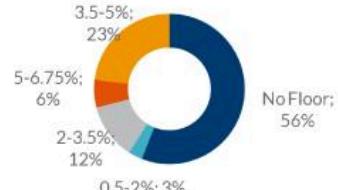
By Repricing Term



By Interest Type



By Floors



(1) NII and percentage change represents the base scenario of net interest income. The base scenario assumes (i) flat interest rates over the next 12 months, (ii) that total financial instrument balances are kept constant over time and (iii) that interest rate shocks are instant and parallel to the yield curve

(2) Totals may not sum due to rounding

CRE Loans Held for Investment - Detail

Outstanding as of December 31, 2025

(\$ in millions, except %)

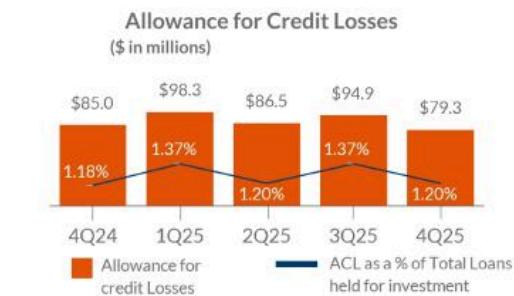
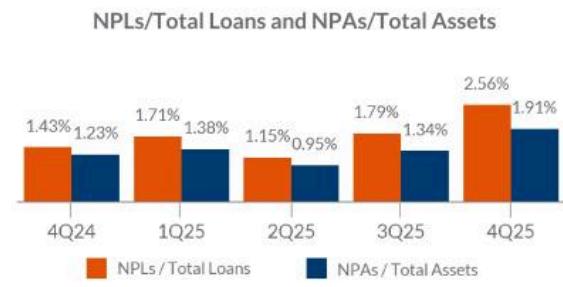
CRE Type	FL	TX	NY	Other	Total	% Total CRE	% Total Loans ⁽¹⁾	Income Producing ⁽²⁾	Land and Construction
Retail	\$513	\$10	\$81	\$26	\$630	25.7%	9.5%	\$618	\$12
Multifamily	322	39	68	44	472	19.2%	7.1%	322	150
Office	308	37	40	90	475	19.4%	7.2%	470	5
Hotels	201	47	—	8	256	10.4%	3.9%	239	17
Industrial	77	4	—	—	82	3.6%	1.3%	82	—
Specialty	171	—	—	48	219	8.9%	3.3%	183	36
Land	289	—	—	25	314	12.8%	4.7%	—	314
Total CRE	\$1,881	\$137	\$189	\$241	\$2,448	100.0%	37.0%	\$1,914	\$534

This geographic segmentation is based on collateral location

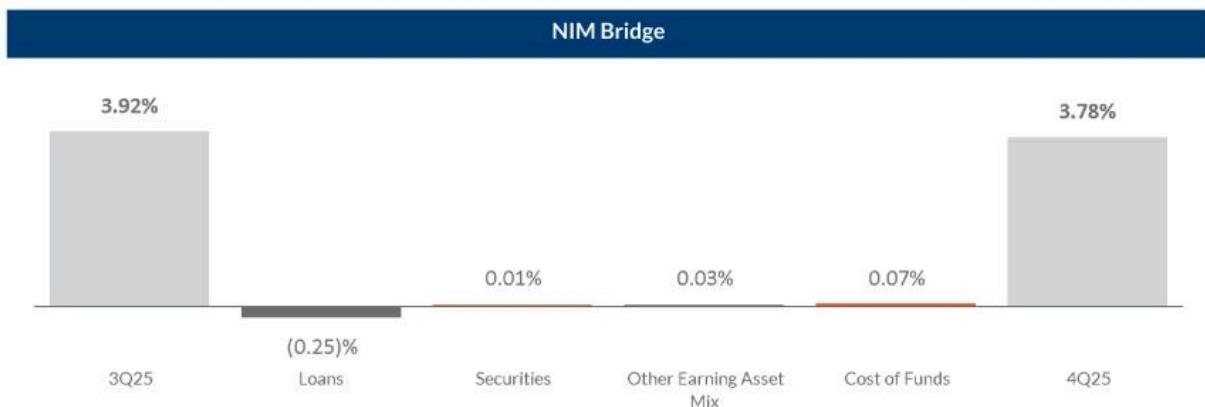
(1) Calculated as a percentage of loans held for investment only

(2) Income producing properties include non-owner occupied and multi-family residential loans

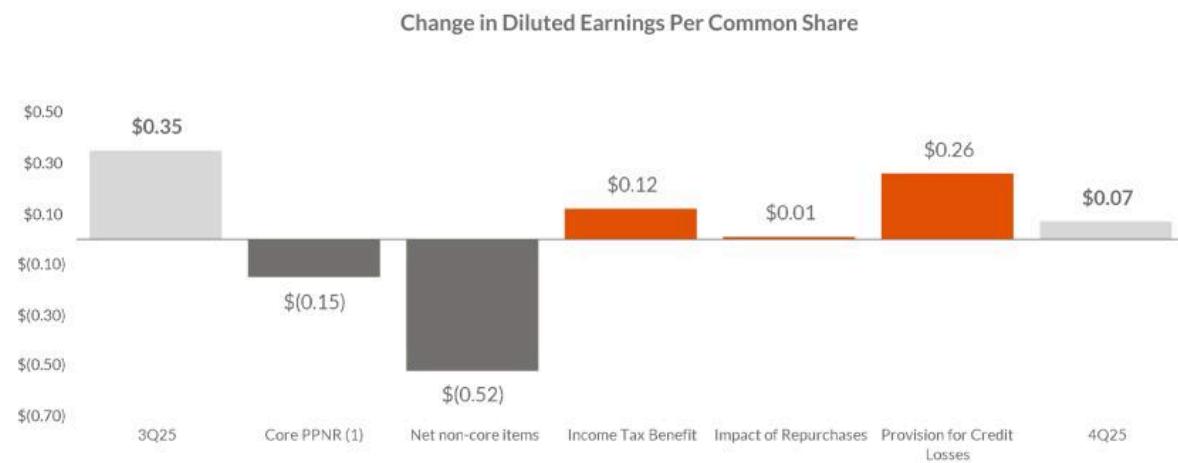
Credit Quality



Net Interest Margin



EPS Trend



(1) Non-GAAP Financial Measure. See Appendix 1 for a reconciliation to GAAP.

Glossary

- ACL - Allowance for Credit Losses
- AFS - Available for Sale
- AOCL - Accumulated Other Comprehensive Loss
- AUM - Assets Under Management
- CET 1 - Common Equity Tier 1 capital ratio
- CRE - Commercial Real Estate
- Customer CDs - Customer certificate of deposits
- EPS – Earnings per Share
- FHLB - Federal Home Loan Bank
- FTE - Full Time Equivalent
- MV - Market Value
- NCO - Net Charge-Offs
- NPL - Non-Performing Loans
- NPA - Non-Performing Assets
- NII - Net Interest Income
- NIM – Net Interest Margin
- ROA - Return on Assets
- ROE - Return on Equity
- SOFR - Secured Overnight Financing Rate
- TCE ratio – Tangible Common Equity ratio

- Assets under management and custody: consists of assets held for clients in an agency or fiduciary capacity which are not assets of the Company and therefore are not included in the consolidated financial statements.
- Core deposits: consist of total deposits excluding all time deposits
- Total gross loans : include loans held for investment net of unamortized deferred loan origination fees and costs, as well as loans held for sale.
- Cost of Total Deposits: calculated based upon the average balance of total noninterest bearing and interest bearing deposits, which includes time deposits.
- ROA: calculated based upon the average daily balance of total assets
- ROE: calculated based upon the average daily balance of stockholders' equity
- Loans Held for Investment: excludes loans held for sale carried at fair value and loans held for sale carried at the lower of cost or fair value
- Non-performing loans include accruing loans past due by 90 days or more and all nonaccrual loans. Non-performing assets include accruing loans past due by 90 days or more, all nonaccrual loans, other real estate owned ("OREO") properties acquired through or in lieu of foreclosure and other repossessed assets.
- Net Charge Offs/Average Total Loans Held for Investment:
 - Annualized and calculated based upon the average daily balance of outstanding loan principal balance net of unamortized deferred loan fees and costs, excluding the allowance for credit losses
 - Total loans exclude loans held for sale
- Cost of Deposits: calculated based upon the average balance of total noninterest bearing and interest bearing deposits, which includes time deposits.
- Cost of Funds: calculated based upon the average balance of total financial liabilities which include total interest bearing liabilities and noninterest bearing demand deposits
- Quarterly beta (as shown in NII & NIM Slide): calculated based upon the change of the cost of deposit over the change of Federal funds rate (if any) during the quarter.
- Net Charge-Offs -charge-offs net of recoveries
- Totals may not sum due to rounding of line items.

Appendix



Appendix 1 - Non-GAAP Financial Measures Reconciliation

The following table sets forth selected financial information derived from the Company's interim unaudited consolidated financial statements, adjusted for certain costs incurred by the Company in the periods presented related to tax deductible restructuring costs, provision for credit losses, provision for income tax (benefit) expense, the effect of non-core banking activities such as the sale of and valuation of securities, derivatives, loans held for sale and other real estate owned, and repossessed assets, the early repayment of FHLB advances, the Amerant Mortgage downsizing, and impairment of investments. The Company believes these adjusted numbers are useful to understand the Company's performance absent these transactions and events.

	Three Months Ended,	
(in thousands)	December 31, 2025	September 30, 2025
Net income attributable to Amerant Bancorp Inc.	\$2,701	\$14,756
Plus: provision for credit losses ⁽¹⁾	3,490	14,600
Plus: provision for income tax (benefit) expense	(794)	4,252
Pre-provision net revenue (PPNR)	5,397	33,608
Plus: non-core noninterest expense items ⁽²⁾	29,199	1,977
(Less) plus: non-core noninterest income items	(5,289)	180
Core pre-provision net revenue (Core PPNR)	\$29,307	\$35,765
Total noninterest income (loss)	\$22,019	\$17,291
Less: Non-core noninterest income items:		
Derivatives losses, net ⁽³⁾	(120)	(1,383)
Securities gains, net ⁽⁴⁾	2,054	1,203
Gains on early extinguishment of FHLB advances, net	12	-
Gain on the sale and lease back of branches ⁽⁵⁾	3,343	-
Total non-core noninterest income items	\$5,289	\$(180)
Core noninterest income	\$16,730	\$17,471
Total noninterest expense	\$106,772	\$77,835
Less: non-core noninterest expense items		
Restructuring costs ⁽⁶⁾		
Contract termination costs ⁽⁷⁾	7,483	-
Total restructuring costs	\$7,483	\$-
Non-core noninterest expense items:		
Losses on loans held for sale carried at the lower of cost or fair value ⁽⁸⁾	14,850	881
Net losses on sale and valuation expense on other real estate owned ⁽⁹⁾	64	516
Goodwill and intangible assets impairment ⁽¹⁰⁾	500	-
Impairment charge on investment carried at cost	2,500	-
Amerant Mortgage downsize costs ⁽¹¹⁾	-	580
Staff separation costs ⁽¹²⁾	3,802	-
Total non-core noninterest expense items	\$29,199	\$1,977
Core noninterest expense	\$77,573	\$75,858



(in thousands, except percentages and per share data)	Three Months Ended,	
	December 31, 2025	September 30, 2025
Net income attributable to Amerant Bancorp Inc.	\$2,701	\$14,756
Plus after-tax non-core items in noninterest expense:		
Non-core items in noninterest expense before income tax effect	29,199	1,977
Income tax effect ⁽¹³⁾	(5,990)	(445)
Total after-tax non-core items in noninterest expense	23,209	1,532
(Less) plus: after-tax non-core items in noninterest income:		
Non-core items in noninterest income before income tax effect	(5,289)	180
Income tax effect ⁽¹³⁾	1,049	(43)
Total after-tax non-core items in noninterest income	(4,240)	137
Core net income	\$21,670	\$16,425
Basic earnings per share	\$0.07	\$0.35
Plus: after tax impact of non-core items in noninterest expense	0.57	0.04
(Less) plus: after tax impact of non-core items in noninterest income	(0.11)	-
Total core basic earnings per common share	\$0.53	\$0.39
Diluted earnings per share ⁽¹⁴⁾	\$0.07	\$0.35
Plus: after tax impact of non-core items in noninterest expense	0.56	0.04
(Less) plus: after tax impact of non-core items in noninterest income	(0.10)	-
Total core diluted earnings per common share	\$0.53	\$0.39
Net income / Average total assets (ROA)	0.10%	0.57%
Plus: after tax impact of non-core items in noninterest expense	0.90%	0.06%
(Less) plus: after tax impact of non-core items in noninterest income	(0.16)%	0.01%
Core net income / Average total assets (Core ROA)	0.84%	0.64%
Net income/ Average stockholders' equity (ROE)	1.12%	6.21%
Plus: after tax impact of non-core items in noninterest expense	9.62%	0.64%
(Less) plus : after tax impact of non-core items in noninterest income	(1.76)%	0.06%
Core net income / Average stockholders' equity (Core ROE)	8.98%	6.91%
Efficiency ratio	95.19%	69.84%
(Less): impact of non-core items in noninterest expense and noninterest income	(22.61)%	(1.88)%
Core efficiency ratio	72.58%	67.96%

(in thousands, except percentages, share data and per share data)	Three Months Ended,	
	December 31, 2025	September 30, 2025
Stockholders' equity	\$938,802	\$944,940
Less: goodwill and other intangibles ⁽¹⁵⁾	(23,103)	(23,784)
Tangible common stockholders' equity	\$915,699	\$921,156
Total assets	9,777,018	10,410,199
Less: goodwill and other intangibles ⁽¹⁵⁾	(23,103)	(23,784)
Tangible assets	\$9,753,915	\$10,386,415
Common shares outstanding	40,595,273	41,265,378
Tangible common equity ratio	9.39%	8.87%
Stockholders' book value per common share	\$23.13	\$22.90
Tangible stockholders' equity book value per common share	\$22.56	\$22.32

(1) Includes provision for credit losses on loans and provision for loan contingencies. See Footnote 6 in Exhibit 1 - Selected Financial Information of the Fourth Quarter Earnings Release filed on January 22, 2026 for more details.

(2) Beginning in the fourth quarter of 2025, we updated the terminology used to describe non-GAAP adjustments, referring to them as "non-core" rather than "non-routine." This change reflects a labeling update only; the methodology used for these adjustments remains unchanged from prior periods.

(3) Includes net unrealized losses in connection with to-be announced (TBA) mortgage backed-securities (MBS) derivative contracts. We enter into these contracts to economically offset changes in market valuation on the trading securities portfolio. Additionally, in the three months ended December 31, 2025, the Company terminated the TBA MBS trading derivative contracts.

(4) In the three months ended December 31, 2025, the results include a realized gain on the sale of debt securities available for sale of \$2.2 million. Additionally, the three months ended December 31, 2025, include losses from the market valuation of trading securities, partially offset by realized gains resulting from the sale of the entire trading securities portfolio in the fourth quarter of 2025. In the three months ended September 30, 2025, amounts are primarily in connection with gains on market valuation of the trading securities portfolio.

(5) In the three months ended December 31, 2025, gains resulting from the sale and lease back of two banking centers located in South Florida.

(6) In the three months ended December 31, 2025, restructuring costs primarily relate to cost reduction initiatives intended to improve the Company's cost structure and efforts to de-risk the loan portfolio. These initiatives include terminating certain advertising contracts and a third-party loan origination agreement under a white-label program.

(7) In the three months ended December 31, 2025, primarily includes costs related to the termination of advertising contracts and a third-party loan origination agreement under a white-label program.

(8) In the three months ended December 31, 2025, amounts include a loss of \$13.8 million related to the valuation of loans held for sale carried at the lower of cost or fair value, which had an outstanding principal balance of \$93.7 million as of December 31, 2025. In addition, in the three months ended December 31, 2025, amounts include a \$1.1 million loss on the sale of loans associated with our white-label equipment finance solution. In the three months ended September 30, 2025, includes loss on sale of \$0.9 million related to the sale of one Substandard owner occupied loan with an outstanding balance of \$30.4 million at the time of sale.

(9) In the three months ended December 31, 2025 and September 30, 2025, include OREO valuation expenses of \$0.1 million and \$0.5 million, respectively.

(10) In the three months ended December 31, 2025, amount shown are in connection with an intangible asset impairment related to Amerant Mortgage.

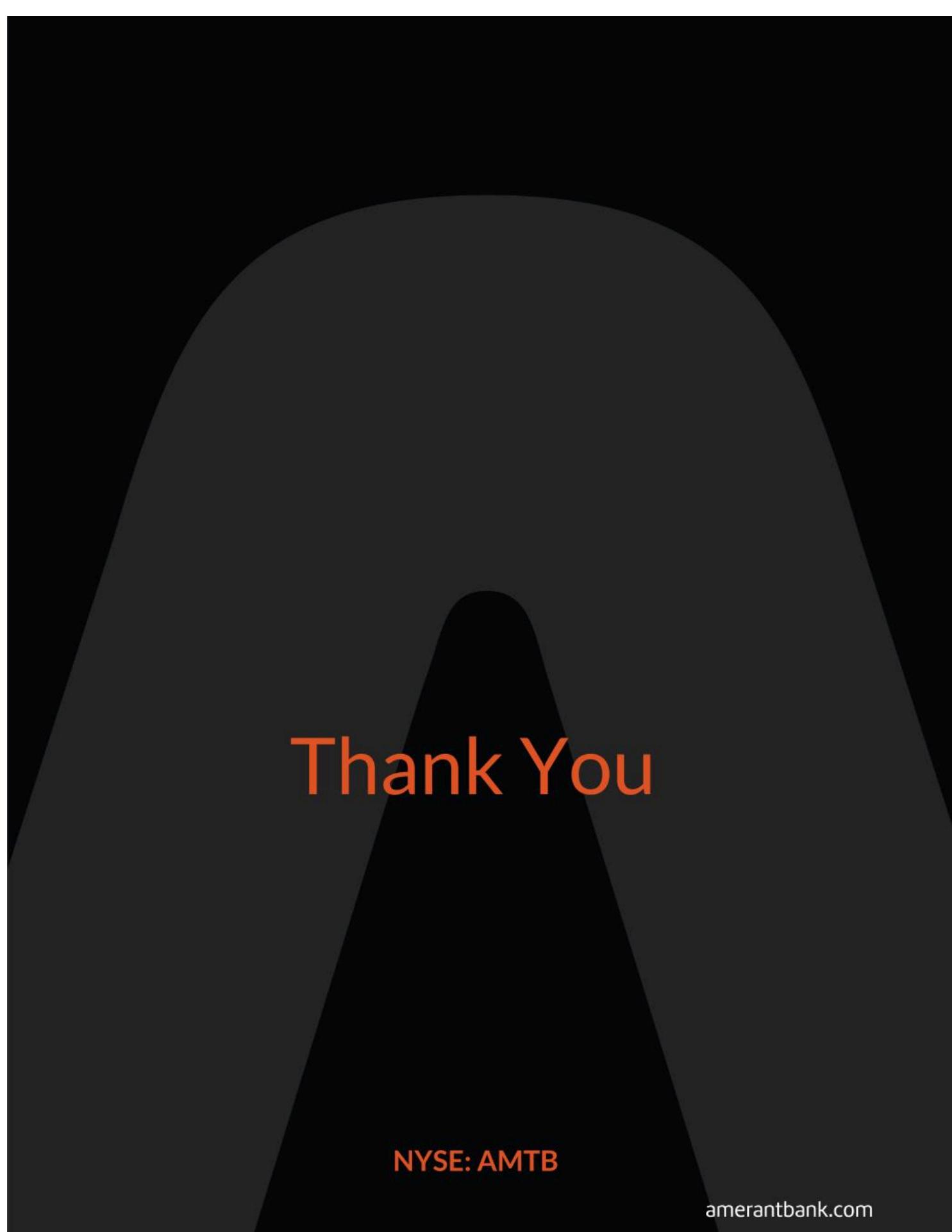
(11) In the three months ended September 30, 2025, includes salaries and employee benefit expenses in connection with the Amerant Mortgage downsizing. See First Quarter Earnings Presentation filed on April 24, 2025 for more information.

(12) Includes severance, accelerated stock-based compensation and related reversals, and other expenses associated with the leadership transition completed in early November 2025. These costs also include severance related to the departure of other senior positions in 2025. Additional details regarding the CEO transition are available in the current reports on Form 8-K filed on November 6, and December 1, 2025.

(13) For the three months ended December 31, 2025 and September 30, 2025, the amounts represent the difference between the prior and current period year to date tax effect, which resulted in estimated tax rates of 20.51% and 22.51% for non-core noninterest expense items, respectively, and 19.83% and 23.89% for non-core noninterest income items, respectively.

(14) See 2024 Form 10-K for more information on potential dilutive instruments and its impact on diluted earnings per share computation.

(15) Other intangible assets primarily consist of naming rights and mortgage servicing rights ("MSRs"). Other intangible assets are included in other assets in the Company's consolidated balance sheets.



Thank You

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